

Vale of White Horse District Council Corporate Plan Key Theme	Corp Plan ID	Stated Aim/Project description	New Measure Description	Reporting Type	Reporting Interval	Proposed Cabinet Lead	Proposed Supporting Cabinet Member	Proposed Strategic Lead	Proposed Officer Lead
Providing the Homes People Need	PHPN	Row for Theme-wide measure	Overall narrative report on the Activity undertaken by the Council against theme one 'Providing the homes people need'	Theme level summary	Quarterly				Suzanne Malcolm
Providing the Homes People Need	PHPN1.1	Programme 1 - Explore and consider opportunities to bring forward the delivery of homes people can afford	Narrative report of newly identified opportunities to bring forward/expedite the delivery of affordable homes	1. Narrative	Quarterly	Clr Judy Roberts	Clr Helen Pighills	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN1.2	Explore a council-owned holding company/vehicle, to focus on delivering a wide range of regeneration and community benefits including housing, community facilities, land maintenance and health	Narrative update on the potential opportunities/challenges around the creation of a holding company/SPV	1. Narrative	Quarterly			Suzanne Malcolm	Elliot Ward
Providing the Homes People Need	PHPN1.3	Explore how the council can provide low-cost sustainable housing. Include working with developers, registered providers, community trusts, as well as new partnerships. Include council owned housing. Include a definition of affordability relative to ability to pay, not to market value, and social rent definitions	Narrative report on provision of low cost housing, focusing on partnership working, including an update on the shifting metric of affordability based on relative ability to pay rather than market value and social rent definitions.	1. Narrative	Quarterly	Clr Judy Roberts	Clr Catherine Webber	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN1.4	Review our affordable housing planning policies and ensure they are providing what's needed in the Vale	Narrative report on review of planning policies	1. Narrative	Annual	Clr Judy Roberts	Clr Debby Hallett, Clr Helen Pighills	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN1.5	Review our strategy for spending s106 sums paid in lieu of onsite affordable housing and identify how earmarked funds, including retained S106 monies, can be best utilised to deliver affordable homes	Narrative report on s106 spend, focusing on the stated aim and any updates to the existing strategy  Additional quantitative elements - s106 spend/units provided from spend	2. Narrative (quantitative elements)	Annual	Clr Judy Roberts	Clr Andrew Crawford	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN1.6	Explore how mobile homes might be better used as affordable homes, reviewing sites and policies to ensure good use of available space	Narrative update on utilisation of mobile homes/mobile home sites or opportunities for creating such sites	1. Narrative	Annual	Clr Judy Roberts	Clr Andrew Crawford	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN1.7	Use Garden Villages and Towns designation as a mechanism to introduce innovative housing to meet our needs for high quality, low energy, zero-carbon homes	Narrative report on garden village and town designation utilisation and any projects which fall within this designation. Also to include initiatives which will result in low energy, zero carbon homes.	1. Narrative	Quarterly	Clr Judy Roberts	Clr Catherine Webber, Clr Debby Hallett	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN2.1	Programme 2 - Adopt a policy framework that ensures those homes could be delivered in a way that supports the environment and people living healthy lives	Narrative report against the Programme aim	1. Narrative	Annual	Clr Judy Roberts	Clr Debby Hallett, Clr Helen Pighills, Clr Catherine Webber	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN2.2	Develop a s106 obligations strategy to inform negotiations between planners and developers	Narrative report on strategy development/adherence (once delivered)	1. Narrative	Quarterly	Clr Judy Roberts	Clr Bethia Thomas, Clr Debby Hallett	Suzanne Malcolm	Adrian Duffield
Providing the Homes People Need	PHPN2.3	Update the CIL spending strategy and associated procedures to accelerate the delivery of local infrastructural improvements for our communities both in line with our corporate objectives and, where appropriate, to support current spending on existing infrastructure	Narrative update on CIL spend to support the delivery of local infrastructure  Total CIL spend + CIL spend breakdown	2. Narrative (quantitative elements)	Quarterly	Clr Judy Roberts	Clr Andrew Crawford	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN2.4	Consider ways we can encourage lower-carbon construction in Vale	Narrative update to include any activity supporting lower-carbon construction in the Vale	1. Narrative	Quarterly	Clr Catherine Webber	Clr Judy Roberts	Suzanne Malcolm	Chris Traill
Providing the Homes People Need	PHPN2.5	Develop an affordable housing SPD. Evidence of housing needs, housing mix, self-build, rural exception sites. Include definition of 'affordable'	Narrative update on the development of an affordable housing SPD, additionally include information on planning permissions granted with affordable housing numbers	2. Narrative (quantitative elements)	Quarterly	Clr Judy Roberts	Clr Debby Hallett, Clr Helen Pighills	Suzanne Malcolm	Adrian Duffield
Providing the Homes People Need	PHPN2.6	Develop a Land Use strategy to inform and guide OxPlan2050 and Vale Local Plan with proposed need for housing, retail, employment, leisure, open spaces	Narrative update on progression against stated aim of PHPN 2.6 in the corporate plan.	1. Narrative	Annual	Clr Judy Roberts	Clr Debby Hallett, Clr Neil Fawcett, Clr Bethia Thomas, Clr Helen Pighills	Suzanne Malcolm	Adrian Duffield
Providing the Homes People Need	PHPN2.7	Update the Local Development Plan to reflect the Oxfordshire Infrastructure Strategy (OxIS) and connecting our strategic housing sites with employment land	Narrative update on progression against stated aim of PHPN 2.7 in the corporate plan.	1. Narrative	Annual	Clr Judy Roberts	Clr Neil Fawcett	Suzanne Malcolm	Adrian Duffield

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Providing the Homes People Need	PHPN2.8	Update Vale's Local Plan and OxPlan2050 with modern environmental policies in support of government's and Vale's goals	Narrative update on progression against stated aim of PHPN 2.8 in the corporate plan.	1. Narrative	Annual	Clr Debby Hallett	Clr Judy Roberts, Clr Catherine Webber, Clr Neil Fawcett	Suzanne Malcolm	Adrian Duffield
Providing the Homes People Need	PHPN2.9	Develop a Housing Policy: that outlines the types of housing we are going to provide, in what mix of design and for what demographic and tenure, to inform our Local Plan and future work. Include affordable housing aspirations, consideration of an aging population, and environmental policies for housing	Narrative update on housing policy and adherence. Include quantitative measures for housing mix, tenure, and affordable and shared ownership.	2. Narrative (quantitative elements)	Quarterly	Clr Judy Roberts	Clr Debby Hallett, Clr Helen Pighills	Suzanne Malcolm	Liz Hayden
Providing the Homes People Need	PHPN2.10	Work with partners to produce an Active Travel Network map of current and required coverage across the Vale to include commercial and community buses, cycle paths and storage facilities, pavements and footpaths, green and blue infrastructure, and local taxi firms. Encourage systems that increase use of the Active Travel Network	Narrative update on progress toward completion of map, once map completed, this should transition to an annual review of the accuracy of map	1. Narrative	Annual	Clr Judy Roberts	Clr Neil Fawcett, Clr Helen Pighills	Suzanne Malcolm	Chris Traill
<b>Tackling the Climate Emergency</b>	<b>Row for Theme-wide measure</b>	<b>Row for Theme-wide measure</b>	<b>Overall narrative report on the Activity undertaken by the Council against theme two 'Tackling the Climate Emergency'</b>	<b>Theme level summary</b>	<b>Quarterly</b>				<b>Suzanne Malcolm</b>
Tackling the Climate Emergency	PROGRAMME 1	A climate emergency programme, focussed on what the council has control over, working towards our own targets for our own buildings, vehicles, leisure and arts centres	A narrative summary comprised of all new activity to reduce the carbon footprint of all Council assets on a quarterly basis	1. Narrative	Quarterly			Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE1.1	Develop a Climate Emergency Strategy for the Council, setting out how we will reach Zero Carbon for all Vale assets by 2030. Identify energy saving opportunities in council-owned buildings and fleets	A narrative report of activity underway to design the plan to achieve a zero carbon position for all Vale assets by 2030.	1. Narrative	Quarterly	Clr Catherine Webber	Clr Andrew Crawford	Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE1.2	Complete the CEAC Year One Climate Action Plan and plan for future years	Narrative report on progress	1. Narrative	Quarterly	Clr Catherine Webber	Various	Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE1.3	Include in Councils Open Space Strategy opportunities to increase biodiversity, increase tree cover, and (other things we want to do on Council's open spaces)	Narrative report on specific opportunities which have arisen for the council to improve open spaces. Also include any additional policy developments.	1. Narrative	Quarterly	Clr Catherine Webber	Clr Judy Roberts	Suzanne Malcolm	Harry Barrington-Mountford
<b>Tackling the Climate Emergency</b>	<b>PROGRAMME 2</b>	<b>A climate emergency programme focussed on encouraging the wider district community to reduce its carbon footprint in order to meet the Climate Emergency targets</b>	<b>A narrative update of the work of the comms team in promoting measures/initiatives which will help the community to reduce its carbon footprint.</b>	<b>1. Narrative</b>	<b>Quarterly</b>			<b>Suzanne Malcolm</b>	<b>Harry Barrington-Mountford</b>
Tackling the Climate Emergency	TCE2.1	Complete those tasks in Year one Climate Action Plan that have to do with reducing carbon in the wider district	Narrative report on progress	1. Narrative	Quarterly	Clr Catherine Webber	Various	Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE2.2	Introduce policies for zero carbon construction requirements	Narrative update on progress toward design guide implementation, transitioning into review of relevant information/developments in this area	1. Narrative	Quarterly	Clr Catherine Webber	Clr Debby Hallett, Clr Judy Roberts	Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE2.3	Introduce sustainable growth and environmental policies to our Local Plan	Narrative update on the progress towards development of new local plan, specifically referring to details in TCE2.3/4	1. Narrative	Annual	Clr Catherine Webber		Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE2.4	Ensure our Local Plan contains policies to make new buildings carbon zero to build and to live/work in	Narrative update on the progress towards development of new local plan, specifically referring to details in TCE2.3/4	1. Narrative	Annual	Clr Catherine Webber	Clr Debby Hallett	Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE2.5	Develop a year two plan with CEAC for meeting our Climate emergency goals	High level narrative on progress towards approval of two year plan	1. Narrative	Quarterly	Clr Catherine Webber		Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE2.6	Improve how we measure air quality. Explore particulate measurement in our sensitive areas. Explore ways to publish AQ measurements in live time, so people can make decisions on whether it's healthy outside for them today	Narrative containing updates/changes to AQ monitoring techniques, an update on work with partners to monitor AQ and details of published AQ measures	1. Narrative	Quarterly	Clr Catherine Webber	Clr Helen Pighills	Suzanne Malcolm	Liz Hayden
Tackling the Climate Emergency	TCE2.7	Update the Air Quality Action Plans for our Air Quality Management Areas	Until funding confirmed for development of new AQAP's, narrative update on any significant deviation from last relevant AQAP. Once funding confirmed, this can report on the development of the new AQAP.	1. Narrative	Quarterly	Clr Catherine Webber	Clr Helen Pighills	Suzanne Malcolm	Liz Hayden
Tackling the Climate Emergency	TCE2.8	Explore setting up a Habitat Bank to deliver biodiversity offsetting requirements and facilitate tree planting	Narrative update as to progress of potential pilot and other relevant initiatives	1. Narrative	Quarterly	Clr Catherine Webber	Clr Bethia Thomas	Suzanne Malcolm	Harry Barrington-Mountford

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Tackling the Climate Emergency	PROGRAMME 3	A programme around exercising our influence with partners on wider policy, working with neighbouring authorities, lobbying Government and identifying environmental policy gaps	General Narrative update	1. Narrative	Quarterly			Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE3.1	Complete the CEAC Year One Action Plan and plan for future years	Narrative report on progress	1. Narrative	Quarterly	Clr Catherine Webber	Various	Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE3.2	Work with partners to define a waste reduction scheme: including ways to reduce bulky waste headed to landfill and reduce recycling contamination	Narrative report to outline steps to influence partners and our actions to reduce overall waste	1. Narrative	Quarterly	Clr Catherine Webber		Suzanne Malcolm	Liz Hayden
Tackling the Climate Emergency	TCE3.3	Develop a tree-planting strategy and work with partners to plant more trees across the district	Narrative update to include development of the tree policy and subsequent activity	1. Narrative	Quarterly	Clr Catherine Webber	Clr Bethia Thomas, Clr Helen Pighills	Suzanne Malcolm	Harry Barrington-Mountford
Tackling the Climate Emergency	TCE3.4	Develop a Biodiversity Net Gain Targeting Strategy and contribute to a Nature Recovery Network for Oxfordshire	Narrative update on related work, including but not limited to the work to support the Oxfordshire Plan.	1. Narrative	Quarterly	Clr Catherine Webber	Clr Bethia Thomas, Clr Debby Hallett	Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE3.5	Work with partners to provide electric charging points in Vale car parks and at our buildings, and increase charging infrastructure across Oxfordshire	A narrative update to include work to promote and develop EV infrastructure across the district. Quantitative element - breakdown of existing/planned EV charging points	2. Narrative (quantitative elements)	Quarterly	Clr Catherine Webber	Clr Andrew Crawford	Suzanne Malcolm	Liz Hayden
Tackling the Climate Emergency	TCE3.6	Take an active role in the Oxford-Cambridge arc to influence the inclusion of sustainable growth and environmental policies	A narrative update on the work of the Oxford-Cambridge arc and our influencing activity	1. Narrative	Quarterly	Clr Catherine Webber		Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE3.7	Take an active role in the Growth Deal and the Oxfordshire Plan 2050 to influence the inclusion of sustainable growth and environmental policies	Narrative report on work to support the Oxfordshire Plan in accordance with TEC3.7	1. Narrative	Annual	Clr Catherine Webber		Suzanne Malcolm	Adrian Duffield
Tackling the Climate Emergency	TCE3.8	Work with local partners and Government to encourage retrofitting houses with sustainable energy schemes; help residents take advantage of schemes that come along to help with costs	Narrative report on work influencing work, comms activity and direct engagement with residents.	1. Narrative	Quarterly	Clr Catherine Webber	Clr Judy Roberts	Suzanne Malcolm	Harry Barrington-Mountford
Building Healthy Communities	Row for Theme-wide measure	Row for Theme-wide measure	Overall narrative report on the Activity undertaken by the Council against theme three 'Building Healthy Communities'	Theme level summary	Quarterly				Adrianna Partridge
Building Healthy Communities	PROGRAMME 1	Building strong communities and connections, with a sense of place and strong community identity	Narrative update	1. Narrative	Quarterly			Adrianna Partridge	Harry Barrington-Mountford
Building Healthy Communities	BHC1.1	Review the use of Community buildings and other facilities owned or managed by the council to maximise usage, income for the council and ensure communities have spaces in which to come together.	Narrative update as to the progress/outcomes from the Strategic Property Review	1. Narrative	Quarterly	Clr Helen Pighills	Clr Andrew Crawford	Adrianna Partridge	Chris Traill
Building Healthy Communities	BHC1.2	Establish a Public Arts policy	Narrative update on the progress towards developing a public arts policy	1. Narrative	Quarterly	Clr Helen Pighills	Clr Debby Hallett	Adrianna Partridge	James Carpenter
Building Healthy Communities	BHC1.3	Maintain and develop the council's Community Enablement function to respond to changing needs because of Covid-19	Narrative update on relevant areas of the Council response to Covid 19 as the needs/requirements change	1. Narrative	Quarterly	Clr Helen Pighills	Clr Bethia Thomas	Adrianna Partridge	James Carpenter
Building Healthy Communities	BHC1.4	Work with others to promote Active Travel and support the development of Local Cycling and Walking Infrastructure plans to help shape new developments that link homes to work, recreation and social spaces within communities	Narrative report on the work with partners to promote active travel and encouragement of cycling and walking infrastructure Quantitative measure of amount of new footpaths/cyclepaths approved since last report/YTD etc.	2. Narrative (quantitative elements)	Quarterly	Clr Helen Pighills	Clr Neil Fawcett, Clr Bethia Thomas and Clr Judy Roberts	Adrianna Partridge	Chris Traill
Building Healthy Communities	BHC1.5	Develop planning policies to ensure careful consideration of the effect of air pollution on the lives of people who will live there	Narrative update to include information relevant to BHC 5.1, Quantitative measure - the number of neighbourhood plans and the stage they are current at	2. Narrative (quantitative elements)	Quarterly	Clr Catherine Webber	Clr Debby Hallett	Suzanne Malcolm	Adrian Duffield
Building Healthy Communities	BHC1.6	Update the Air Quality Management Action Plans for the Vale's air pollution hotspots; Work with Oxfordshire County Council to improve how we measure and report air pollution and how we will work with schools and community groups to raise awareness of our clean air campaigns	Narrative update on activity related to BHC 1.6	1. Narrative	Quarterly	Clr Catherine Webber	Clr Bethia Thomas, Clr Helen Pighills	Suzanne Malcolm	Liz Hayden
Building Healthy Communities	PROGRAMME 2	Promoting healthy place shaping and active communities, for everyone	Narrative update	1. Narrative	Quarterly			Adrianna Partridge	Harry Barrington-Mountford

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Building Healthy Communities	BHC2.1	Produce an Active communities strategy; setting out how the council will work with our communities and partners and enable everyone to participate in physical activities	Narrative update on progress against strategy development and work with partners to encourage involvement in physical activities	1. Narrative	Quarterly	Clr Helen Pighills	Clr Bethia Thomas	Adrianna Partridge	Chris Traill
Building Healthy Communities	BHC2.2	Work with Active Oxfordshire to target get active projects in our most deprived communities	Narrative update on proposals form Active Oxfordshire	1. Narrative	Quarterly	Clr Helen Pighills	Clr Bethia Thomas	Adrianna Partridge	Chris Traill
Building Healthy Communities	BHC2.3	Promote use of the Council's public green spaces for exercise and activity	Narrative update on the work to promote green spaces for exercise and activity	1. Narrative	Quarterly	Clr Helen Pighills	Clr Bethia Thomas, Clr Catherine Webber	Adrianna Partridge	James Carpenter
Building Healthy Communities	BHC2.4	Identify councils owned land for community gardening and allotments projects	Narrative update on the work/outcomes from the Strategic Property Review	1. Narrative	Quarterly	Clr Helen Pighills	Clr Andrew Crawford, Clr Catherine Webber	Adrianna Partridge	Chris Traill
Building Healthy Communities	BHC2.5	Active engagement with the Oxfordshire Health Improvement Board and Health Overview and Scrutiny Committee to ensure the Vale has strong representation in countywide health forums	Narrative update on work with the Oxfordshire Health Improvement Board/Health overview and Scrutiny Committee	1. Narrative	Quarterly	Clr Helen Pighills	Clr Neil Fawcett	Adrianna Partridge	Harry Barrington-Mountford
Building Healthy Communities	PROGRAMME 3	Safeguarding and supporting our vulnerable residents	Narrative report on support provided by the VCS and potentially the number of properties approved with special adaptations (drawn from AMR data, available annually)	2. Narrative (quantitative elements)	Quarterly			Adrianna Partridge	Liz Hayden
Building Healthy Communities	BHC3.1	Work as part of the South and Vale Community Safety Partnership on the agreed priorities: tackling Domestic abuse; exploitation of vulnerable people and children (including modern slavery, county lines); and reducing knife crime, harm and vulnerability caused by drugs and alcohol	Narrative report on work with partners, to include relevant published statistics as quantitative measure for information	1. Narrative	Quarterly	Clr Helen Pighills		Adrianna Partridge	Liz Hayden
Building Healthy Communities	BHC3.2	Develop a new framework on vulnerability, responding to changes in needs arising from the Covid-19 pandemic	Narrative update on related work	1. Narrative	Quarterly	Clr Helen Pighills	Clr Bethia Thomas	Adrianna Partridge	Ben Coleman
Building Healthy Communities	BHC3.3	Review and Revise the Joint Taxi Licensing Policy	Narrative update on the JTLP	1. Narrative	Quarterly	Clr Helen Pighills	Clr Debby Hallett	Adrianna Partridge	Liz Hayden
Building Healthy Communities	BHC3.4	Take a key role in countywide homelessness prevention and provision for young people, those with mental health conditions and review of adult homelessness pathway	Narrative update on influencing/partnership activity, new initiatives.  Quantitative update on successful homelessness cases + other homelessness stats, TA stats including average length of stay etc.	2. Narrative (quantitative elements)	Quarterly	Clr Helen Pighills	Clr Judy Roberts	Adrianna Partridge	Liz Hayden
<b>Building stable finances</b>	<b>PROGRAMME 1</b>	<b>Row for Theme-wide measure</b>	<b>Overall narrative report on the Activity undertaken by the Council against theme four 'Building stable finances'</b>	<b>Theme level summary</b>	<b>Quarterly</b>				<b>Simon Hewings</b>
Building stable finances	PROGRAMME 1	Explore and actively consider all avenues to deliver financial stability, including maximising income available to the council	Narrative update on initiatives to deliver financial stability and maximise income across the Council	1. Narrative	Quarterly	Clr Andrew Crawford		Simon Hewings	Simon Hewings
Building stable finances	BSF1.1	Introduce an Investment Strategy and associated Investment Policy which gives the Council greater ability to invest in a wider range of assets to maximise its return on capital and therefore improve its income	Narrative update on the introduction of an introduction of the investment strategy and subsequent decisionmaking around investing	1. Narrative	Quarterly	Clr Andrew Crawford		Simon Hewings	Simon Hewings
Building stable finances	BSF1.2	Commit resources to identify more third-party income, including government and other grants, to help pay for our services	Narrative update as to current initiatives to increase external funding for Council activities, with details of additional resources committed to support these activities	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Catherine Webber	Simon Hewings	Harry Barrington-Mountford
Building stable finances	BSF1.3	Identify opportunities to generate additional income from our services and assets and review these annually as part of the budget setting process	Narrative describing activity/referring to programme 1 narrative	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Judy Roberts	Simon Hewings	Simon Hewings
Building stable finances	BSF1.4	Review the schedule of existing contracts to identifying opportunities for rationalisation and savings	Narrative update initially detailing BAU activity to support this aim, until specific project is kicked off at which point reporting would be based on the project activity	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Debby Hallett, Clr Catherine Webber	Simon Hewings	Simon Hewings
Building stable finances	BSF1.5	Upgrade the council's finance IT systems to improve functionality and support in-year budget monitoring	Narrative report on the implementation of new systems, and then a yearly light-touch review	1. Narrative	Annual	Clr Andrew Crawford	Clr Debby Hallett	Simon Hewings	Simon Hewings
Building stable finances	BSF1.6	Lobby for the ability to set our Council Tax at a level that can sustain council services while seeking opportunities to reduce council tax for those on the lowest incomes	Narrative report covering external influencing/lobbying work (and work with partners) and additionally, relevant information pertaining to Council Tax decisions within the Council.	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Neil Fawcett	Simon Hewings	Harry Barrington-Mountford

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Building stable finances	BSF1.7	Lobby for a fairer distribution of government funding and more devolution of funding to councils to sustain essential local services	Narrative report detailing lobbying activity over the period and any successes occurring as a result	1. Narrative	Annual	Clr Andrew Crawford	Clr Neil Fawcett	Simon Hewings	Harry Barrington-Mountford
<b>Building stable finances</b>	<b>PROGRAMME 2</b>	<b>Make effective use of the council's assets acting in a manner that ensures the long-term financial viability for the benefit of our residents and the environment</b>	<b>Narrative report on the progress of the Strategic Property review and other relevant initiatives</b>	<b>1. Narrative</b>	<b>Quarterly</b>			<b>Suzanne Malcolm</b>	<b>Chris Traill</b>
Building stable finances	BSF2.1	Develop a comprehensive and ethical Procurement Policy that reflects our corporate goals and aims	Narrative update reporting on completion of activity and an annual review of success	1. Narrative	Annual	Clr Andrew Crawford	Clr Debby Hallett	Simon Hewings	Simon Hewings
Building stable finances	BSF2.2	Conduct a Strategic Property Review to identify opportunities to enhance, redevelop, transfer the council's assets to maximise income and/or benefit to the district	Narrative report on the progress of the SPR	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Helen Pighills, Clr Catherine Webber, Clr Judy Roberts	Simon Hewings	Chris Traill
Building stable finances	BSF2.3	Complete an asset management plan to provide a comprehensive policy to inform how assets may be most efficiently maintained	Narrative report on progress of this within the SPR	1. Narrative	Quarterly	Clr Andrew Crawford		Simon Hewings	Chris Traill
Building stable finances	BSF2.4	Undertake a full review of all leases and licences to ensure council income is collected when due and maximised	Narrative report on progress of this within the SPR	1. Narrative	Quarterly	Clr Andrew Crawford		Simon Hewings	Chris Traill
Building stable finances	BSF2.5	Undertake a detailed review of the financial position of the Beacon in Wantage and determine what changes to its operations can be made to improve its viability	Narrative update on the review of financial position of the Beacon	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Helen Pighills	Simon Hewings	Chris Traill
Building stable finances	BSF2.6	Insure our grounds maintenance and public conveniences contracts to save funds and increase flexibility over how our public spaces are used and managed	Narrative update on the activities of the new insured team and the initiatives being undertaken	1. Narrative	Quarterly	Clr Andrew Crawford	Clr Debby Hallett, Clr Judy Roberts	Simon Hewings	Liz Hayden
<b>Working in Partnership</b>	<b>Row for Theme-wide measure</b>	<b>Row for Theme-wide measure</b>	<b>Overall narrative report on the Activity undertaken by the Council against theme five 'Working in partnership'</b>	<b>Theme level summary</b>	<b>Quarterly</b>				<b>Suzanne Malcolm</b>
Working in Partnership	PROGRAMME 1	Work in partnership to influence and shape regional and national agendas to maximise opportunities for our communities and businesses	Narrative report on work with partners across the organisation which will maximise opportunities for communities and businesses	1. Narrative	Quarterly			Adrianna Partridge	Harry Barrington-Mountford
Working in Partnership	WIP1.1	Create a partnerships protocol. Map our current partnerships and assess the effectiveness of each. Clarify which local, regional, and national partnerships Vale needs to have an active presence in and focus resource accordingly.	Narrative update on the position of this work and an annual review after it's completion	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Neil Fawcett	Adrianna Partridge	Harry Barrington-Mountford
Working in Partnership	WIP1.2	Develop an enhanced consultations strategy and process to ensure we respond to consultations and proactively lobby national government and other bodies on matters that impact our corporate priorities	Narrative update on proactive work to lobby gov't and key organisations, update on key consultations responded to within the period.  Quantitative -- Number of consultations replied to.	2. Narrative (quantitative elements)	Quarterly	Clr Neil Fawcett	Clr Bethia Thomas	Adrianna Partridge	Harry Barrington-Mountford
Working in Partnership	WIP1.3	Create a framework that sets out how we will engage with developers, other councils, and members to maximise opportunities for our priorities to shape development	Narrative update on the work of planning and engagement activity	1. Narrative	Quarterly	Clr Judy Roberts	Clr Bethia Thomas, Clr Neil Fawcett	Suzanne Malcolm	Elliot Ward
Working in Partnership	WIP1.4	Work with businesses to undertake economic development review to ensure that council is providing support to SMEs, homebased businesses, supporting skills development, and ensuring that businesses are playing a role in place making	A narrative report of activity to undertake an economic development review and details of how the Council is supporting SME's at this time.  Quantitative information from CRM detailing number of businesses engaged with	2. Narrative (quantitative elements)	Quarterly	Clr Bethia Thomas		Adrianna Partridge	Chris Traill
Working in Partnership	WIP1.6	Strengthen any existing network of local business groups to increase awareness of the council's ED programmes and communication throughout the district	Detail engagement with small business newsletter, number of recipients, clickthrough	3. Quantitative	Quarterly	Clr Bethia Thomas		Adrianna Partridge	Chris Traill
Working in Partnership	WIP1.5	Input into countywide and Arc-wide economic recovery plans to maximise understanding of the local impact of Covid-19 and to help shape the support available to our local economy	Narrative update on activity supporting WIP 1.5	1. Narrative	Quarterly	Clr Neil Fawcett	Clr Judy Roberts, Clr Bethia Thomas	Mark Stone	Chris Traill
Working in Partnership	WIP1.7	Work with Oxfordshire County Council to introduce civil parking enforcement for the Vale	Narrative update on progress in this area, if impacts are seen in other areas as a result of this activity, those impacts should be included (PnD parking income for example)	1. Narrative	Annual	Clr Neil Fawcett	Clr Andrew Crawford	Suzanne Malcolm	Liz Hayden

Vale of White Horse District Council Corporate Plan Key Theme	Corp Plan ID	Stated Aim/Project description	New Measure Description	Reporting Type	Reporting Interval	Proposed Cabinet Lead	Proposed Supporting Cabinet Member	Proposed Strategic Lead	Proposed Officer Lead
Working in Partnership	PROGRAMME 2	Work with and support our residents, businesses and communities to effect and enable change	Narrative update on work with Parish Councils, particularly relating to the transfer of management of assets. Update on other activity that directly supports residents and business effecting change.  Quantitative elements - number of neighbourhood plans adopted, number of community initiatives undertaken, breakdown of assets where management has been transferred	2. Narrative (quantitative elements)	Quarterly			Adrianna Partridge	Harry Barrington-Mountford
Working in Partnership	WIP2.1	Support new business start-ups and support schemes for businesses and residents through post Covid-19 economic recovery initiatives, by implementing the "Opening Up High Streets Safely Fund" and associated schemes	Narrative update on support schemes for businesses and residents. Updates on any relevant schemes should be included	1. Narrative	Quarterly	Clr Bethia Thomas		Suzanne Malcolm	Chris Traill
Working in Partnership	WIP2.2	Find ways to elevate the understanding of and promote Neighbourhood Plans in planning decisions with a review of development appraisal and communications with all parties prior to an application coming to committee	Narrative update on activity to support and promote Neighbourhood plan adoption.  Quantitative measure - number of Neighbourhood plans adopted	2. Narrative (quantitative elements)	Quarterly	Clr Bethia Thomas		Suzanne Malcolm	Adrian Duffield
Working in Partnership	WIP2.3	Review the planning committee process to identify ways to maximise public understanding, engagement and participation as well as supporting member input into the committee meetings with opportunities for training and development	Narrative update on activities to review and promote the activities and understanding of the planning committee.  Quantitative elements - Online engagement figures relating to the planning portal/planning sections of the website.	2. Narrative (quantitative elements)	Quarterly	Clr Bethia Thomas		Suzanne Malcolm	Adrian Duffield
Working in Partnership	WIP2.4	Review developer contribution collection and spend policy and improve ward member and parish council involvement with a clear timetable that is triggered by officers, with improved communication from the council	A narrative update on activities relating to the spend of CIL  Quantitative element - Breakdown of CIL spend by type/amount/area	2. Narrative (quantitative elements)	Quarterly	Clr Judy Roberts	Clr Bethia Thomas, Clr Andrew Crawford	Suzanne Malcolm	Chris Traill
Working in Partnership	WIP2.5	Refresh our community grants scheme and introduce a Community Lottery to raise funds for groups to develop in line with our corporate objectives	Narrative report on activity relating to new community grants, information relating to the implementation of the Community Lottery, and once implemented performance metrics	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Neil Fawcett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	Row for Theme-wide measure	Row for Theme-wide measure	Overall narrative report on the Activity undertaken by the Council against theme five 'Working in partnership'	Theme level summary	Quarterly				Adrianna Partridge
Working in an Open and Inclusive way	PROGRAMME 1	Improve our use of technology to increase understanding and access to what we do, how we work and the decisions we make.	Narrative update on any work relating to technological implementation/adaptation and processes making greater use of existing technology to bring about efficiency or increase accessibility.	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Debby Hallett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIO1.1	Provide and maintain a new Vale website with increased accessibility to services and information, on multiple devices	Quantitative report on website usage	3. Quantitative	Quarterly	Clr Bethia Thomas	Clr Debby Hallett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIO1.2	Develop our use of social media platforms to reach and engage with more residents and local businesses	Narrative report on new social media initiatives  Quantitative report on social media engagement	2. Narrative (quantitative elements)	Quarterly	Clr Bethia Thomas	Clr Neil Fawcett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIO1.3	Introduce live streaming and recordings of public meetings to increase accessibility and understanding of the democratic process	Number/Percentage of public meetings streamed live  Number/percentage of public meetings available to watch online	3. Quantitative	Quarterly	Clr Emily Smith	Clr Debby Hallett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIO1.4	Review the current use of online surveys assessing their take up over time, and by subject, as well as reviewing survey design	Narrative update on survey utilisation/progress towards this review/details of any particularly successful surveys	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Neil Fawcett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	PROGRAMME 2	Increase meaningful engagement and communication with everyone	Narrative update on successful communication initiatives	1. Narrative	Quarterly			Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIO2.1	Ensure the creation of community liaison groups form part of all early stages of development planning, to understand local infrastructure needs and support community cohesion	Narrative update on the creation and utilisation of community liaison groups and the development of the policy  Quantitative measure - number of community liaison groups	2. Narrative (quantitative elements)	Quarterly	Clr Bethia Thomas	Clr Judy Roberts	Adrianna Partridge	James Carpenter

Vale of White Horse District Council Corporate Plan Key Theme	Corp Plan ID	Stated Aim/Project description	New Measure Description	Reporting Type	Reporting Interval	Proposed Cabinet Lead	Proposed Supporting Cabinet Member	Proposed Strategic Lead	Proposed Officer Lead
Working in an Open and Inclusive way	WIOI2.2	Refresh Town and Parish Forums so they are more interactive and useful for communities and develop the Connecting Communities Policy	Narrative update on Town and Parish Forums and the development of the connected communities policy	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Helen Pighills	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIOI2.3	Work with communities, schools and other local organisations on shared campaigns and initiatives that help further our corporate objectives	Narrative update on comms and engagement activities which interface with communities, schools and other local organisations	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Helen Pighills	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIOI2.4	Reinstating residents surveys in a refreshed form - deliver effective ways for the public to have their say, to reach more people, mechanisms for feedback, more timely dialogue, educate and provide subject matter information to facilitate opinions being more informed	Narrative update to be provided on the progress of this work	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Neil Fawcett	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIOI2.5	Explore initiatives to increase voter registration and turnout levels at elections, especially amongst young people	Narrative update on individual initiatives and opportunities to encourage voter registration	1. Narrative	Quarterly	Clr Emily Smith	Clr Helen Pighills	Adrianna Partridge	James Carpenter
Working in an Open and Inclusive way	WIOI2.6	Ensure council's consultations engage specifically with young people and other under-represented groups	A narrative report with input from the engagement/comms teams and the equalities officer on activity to encourage these groups	1. Narrative	Quarterly	Clr Bethia Thomas	Clr Emily Smith	Adrianna Partridge	James Carpenter
<b>Working in an Open and Inclusive way</b>	<b>PROGRAMME 3</b>	<b>Strengthen our governance framework and address our policy gaps, improving transparency</b>	<b>Narrative update on policies/strategies currently in development/awaiting approval/recently approved.</b>	<b>1. Narrative</b>	<b>Quarterly</b>			<b>Adrianna Partridge</b>	<b>Harry Barrington-Mountford</b>
Working in an Open and Inclusive way	WIOI3.1	Work to adopt new CIPFA financial management code to enhance our financial governance	Narrative update detailing the elements of the code which have been implemented, which are underway and which are yet to be started	1. Narrative	Quarterly	Clr Andrew Crawford		Simon Hewings	Simon Hewings
Working in an Open and Inclusive way	WIOI3.2	Council reporting and decision-making templates to include impact on the climate emergency	Narrative update on significant decisions which have key environmental considerations, additionally any updates to key policies which have an focus on the climate emergency	1. Narrative	Annual	Clr Debby Hallett		Adrianna Partridge	Margaret Reed
Working in an Open and Inclusive way	WIOI3.3	Review the councils constitution and scheme of delegation annually	Narrative update with the outcome of the review	1. Narrative	Annual	Clr Debby Hallett		Adrianna Partridge	Margaret Reed
Working in an Open and Inclusive way	WIOI3.4	Increase and improve publicly available information – e.g.- code of conduct complaints (decision noted) FOIs (responses), corporate complaints (data)Improve accessibility of corporate information through publishing on our website	Narrative update on relevant reviews/newly available information/website improvements and metrics  Quantitative - FOI/Complaints data	2. Narrative (quantitative elements)	Quarterly	Clr Debby Hallett		Adrianna Partridge	James Carpenter