

Agenda



The Future Oxfordshire Partnership Scrutiny Panel

Monday 22 January 2024 at 6.30 pm
Virtual meeting viewable by weblink

Contact: Kevin Jacob, Future Oxfordshire Partnership Senior Democratic Services Officer

E-mail: futureoxfordshirepartnership@southandvale.gov.uk

Telephone: 07917 088356

Website: www.futureoxfordshirepartnership.org

Members:

Councillor Tiago Corais	Oxford City Council
Councillor Katherine Miles	
Councillor Lois Muddiman	
Councillor John Broad	Cherwell District Council
Councillor Lynn Pratt	
Councillor Sean Woodcock	
Councillor Richard Webber	Oxfordshire County Council
Councillor Charlie Hicks	
Councillor Yvonne Constance	
Councillor Leigh Rawlins	South Oxfordshire District Council
Councillor David Turner	
Councillor Jo Robb	
Councillor Andy Cooke	Vale of White Horse District Council
Councillor Emily Smith	
Councillor Debby Hallett	
Councillor David Cooper	West Oxfordshire District Council
Councillor Julian Cooper	
Councillor Michael Brooker	

1. *The quorum is six members, one from each council. Substitutes are allowed and should be notified to the contact above.*
2. To watch this meeting, [follow this link to the Future Oxfordshire Partnership's YouTube channel](#)
3. [Arrangements are subject to change at short notice so please refer to the agenda page by following this link](#)

AGENDA

1. **Apologies for absence, substitutes; declarations of interest, Chair's announcements**

2. **Minutes of the previous meeting** (Pages 5 - 15)

To approve the minutes of the meeting held on 22 November 2023.

3. **Public participation** (To Follow)

Members of the public may submit an address or question in writing to the Scrutiny Panel, where full notice of the question or address is given to the secretariat no later than **10:00 on Monday 22 January 2024**. Questions and addresses submitted should be no longer than one side of A4 paper in Arial 12 font. The address or question will be circulated to the Panel and public speakers will be invited to speak at the virtual meeting. Written submissions may also be read out by the Chair or Democratic Services Officer where requested or if the person making the request for public speaking is not able to attend the meeting. A response may be given at the meeting or a written answer supplied. Questions and notice of addresses must be submitted to futureoxfordshirepartnership@southandvale.gov.uk

Note: This meeting may be recorded for live broadcast via the Future Oxfordshire Partnership's [YouTube Channel](#) - at the start of the meeting the Chair will confirm the meeting is being filmed. By registering to speak you are consenting to being recorded and to the use of those video and audio recordings for webcasting.

4. **Role and remit of the Future Oxfordshire Partnership Scrutiny Panel** (Pages 16 - 22)

To consider a paper reiterating the role and remit of the Scrutiny Panel.

5. **Healthy Place Shaping Update and the new Health & Wellbeing Board Strategy for Oxfordshire** (Pages 23 - 34)

To consider a report to the Future Oxfordshire Partnership setting out an update on progress with delivery of health place shaping across Oxfordshire and to present the new Health and Wellbeing Board Strategy for Oxfordshire.

6. **Future Oxfordshire Partnership response to Scrutiny Panel recommendations** (Pages 35 - 38)

To consider the Future Oxfordshire Partnership's response to the recommendations from the Scrutiny Panel meeting held on 22 November 2023.

7. **Environment Advisory Group update** (Pages 39 - 43)

To receive the summary notes of the meeting of the Environment Advisory Group held on 9 November 2023.

8. Work programme for the Scrutiny Panel (Pages 44 - 46)

To discuss the draft work programme for the Panel.

9. Dates of next meetings

The dates of confirmed future Scrutiny Panel meetings are below. Please refer to <https://futureoxfordshirepartnership.org/meetings/> for the most up to date information on times and locations.

- 11 March 2023

Provisional dates for meetings during the 2024/2025 year will be brought to the next meeting.

Councillors' duties on declaring interests

General duty

You must declare any disclosable pecuniary interests when the meeting reaches the item on the agenda headed "Declarations of Interest" or as soon as it becomes apparent to you.

What is a disclosable pecuniary interest?

Disclosable pecuniary interests relate to your* employment; sponsorship (ie payment for expenses incurred by you in carrying out your duties as a councillor or towards your election expenses); contracts; land in the council's area; licences for land in the council's area; corporate tenancies; and securities. These declarations must be recorded in each councillor's register of interests which is publicly available on the council's website.

Declaring an interest

Where any matter disclosed in your register of interests is being considered at a meeting, you must declare that you have an interest. You should also disclose the nature as well as the existence of the interest. If you have a disclosable pecuniary interest, after having declared it at the meeting you must not participate in discussion or voting on the item and must withdraw from the meeting whilst the matter is discussed.

Member's Code of Conduct and public perception

Even if you do not have a disclosable pecuniary interest in a matter, the Councillors' Code of Conduct says that a member "must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself" and that "you must not place yourself in situations where your honesty and integrity may be questioned". What this means is that the matter of interests must be viewed within the context of the code as a whole and regard should continue to be paid to the perception of the public.

*Disclosable pecuniary interests that must be declared are not only those of the member themselves, but also those of the member's spouse, civil partner or person they are living with as husband or wife or as if they were civil partners.

Minutes

OF A MEETING OF THE



The Future Oxfordshire Partnership

Scrutiny Panel

HELD ON TUESDAY 21 NOVEMBER 2023 AT 6.30 PM
VIRTUAL MEETING VIEWABLE BY WEBLINK

Present:

Councillor Katherine Miles (Chair), Councillor John Broad, Councillor Michael Brooker, Councillor Andy Cooke, Councillor Tiago Corais, Councillor Charlie Hicks, Councillor Lois Muddiman, Councillor Lynn Pratt, Councillor Leigh Rawlins, Councillor Jo Robb, Councillor Emily Smith and Councillor Richard Webber

Officers contributing to and supporting the Panel:

Richard Byard	Director of Business Development, OxLEP
Emma Coles	Oxfordshire Inclusive Economy Partnership Manager
Becky Chesshyre	Partnerships Communications Officer
Andrew Down	Future Oxfordshire Partnership Director
Paul Fermer	Paul Fermer, Director of Highways and Operations, Oxfordshire County Council
Susan Harbour	Strategic Partnerships Manager – Future Oxfordshire Partnership
Giles Hughes	Chief Executive, West Oxfordshire District Council
Kevin Jacob	Democratic Services Officer – Future Oxfordshire Partnership
Alex Jeffery	Asst Democratic Services Officer – Future Oxfordshire Partnership
Babatunde Ogundele	Asst Democratic Services Officer – Future Oxfordshire Partnership
Helen Ryan-Wallis	Programme Manager Strategy, OxLEP
Paul Staines	Interim Head of Programme – Future Oxfordshire Partnership

Other councillors: Councillor Andy Graham, Leader of West Oxfordshire District Council and Chair of the Planning Advisory Group

35. Apologies for absence, substitutes; declarations of interest, Chair's announcements

Apologies for absence were submitted from Councillor Yvonne Constance, Oxfordshire County Council, Councillor Debby Hallett, Vale of White Horse District Council, Councillor

David Turner, South Oxfordshire District Council and Councillor Sean Woodcock, Cherwell District Council.

The Chair emphasised the importance of inclusivity of participation by all members of the Panel that wished to make contributions and the need to balance this against the practicalities of a full agenda.

Councillor John Broad declared a non-pecuniary interest in item 4 of the agenda concerning Vision Zero on the grounds that he had attended a number of public meetings associated with the drafting of the vision as a representative of the motor cyclist community.

With regard to item 8, the Oxfordshire Visitor Economy and Destination Management Plan Councillor Broad declared a non-pecuniary interest on the grounds that he was a member of the Oxford Civic Society which had made comments as part of the engagement and consultation workshops associated with the Plan.

The Chair declared she was a member of Oxford Liveable Streets who had submitted a written statement to the meeting.

36. Minutes of the previous meeting

The minutes of the meeting held on 14 September 2023 were agreed as a correct record of the meeting.

37. Public participation

It was noted that two written statements had been submitted and circulated to the Panel in advance of the meeting. [Full copies of the statements are available here.](#)

Robin Tucker gave a statement on behalf of the Coalition for Healthy Streets and Active Travel, (CoHSAT) which emphasised the importance of making journeys safer for all road users and that as part of Vision Zero there was much more that the City and District Councils could do to make roads safer as the number of crashes related to the number of trips people had to make which could be reduced by:

- Make sure new developments are built round 15-minute principles.
- Work to add missing services to existing neighbourhoods.
- Ensure footways and cycleways are easy and safe to use.
- Make sure developments are not cut off from their host towns – ‘cowpat’ developments as Transport for New Homes calls them. Use CIL, S106 or S278 to deliver these vital connections.
- Recognised the importance of safe connectivity.

Concern was expressed that although good street design would make a difference to safety through the design guides to specific sites, opportunities for safer streets were being lost in gap in responsibilities between the Districts and the County Council. The coalition’s view was that the County Council’s latest Street Design Guide had not addressed the issue of connectivity and a revision was needed. Despite better design guides, development proposals were still often car dependent, with poor walking and cycling routes, and unsafe junctions.

As an active travel community with access to technical and local knowledge as well as practical expertise, CoHSAT was willing and able to help but often were not asked to contribute to designs or policies until it was too late to have any impact. There was a need for earlier involvement as part of the master planning process where CoHSAT could help identify problems and opportunities in time for them to be useful.

Danny Yee on behalf of Oxfordshire Liveable Streets had submitted a written statement which spoke to the importance of 'safe, healthy equitable mobility for all' within the statements contained in Vision Zero because historically, efforts to 'solve' road danger had involved deterring people, particularly children, older or disabled people from walking, wheeling or cycling.

Three main points were made: busy highways severed communities and impeded social connections; grade-separated crossings of such road were needed to enable safe, accessible and inclusive walking and cycling; and County Council polices and District Local Plans needed to be coordinated to deliver such objectives.

The need for grade separated crossings had been recognised by National Highways for the M40 and A34, but it was not just high speed roads which were a problem as when there were long delays, multi-stage crossings, and many traffic lanes to cross, signalled crossings did not provide an inclusive solution. It was stated that these created an unavoidable trade-off in the signalling between delays to people walking, wheeling or cycling, delays to motor traffic, and road danger. Examples were given of problems at Barton Park, Oxford ring road, the Oxford North and Water Eaton developments, Begbroke, Bicester and likely failure to secure underpasses to connect the Salt Cross development to Eynsham.

In order to address these problems, there was a need for clearer policy and better coordination and concern was expressed that the Local Travel and Connectivity Plan did not offer clear guidance on when grade separation was necessary or desirable. Local Plans needed to prohibit larger developments which did not provide for fully inclusive walking and cycling routes to community facilities.

The point was made that although underpasses had gained a bad reputation in the UK, they could be designed properly as was the case in Holland and had the advantage of requiring less elevation change for people, walking, wheeling or cycling and were more accessible than bridges.

38. 'Vision Zero' Briefing

The Scrutiny Panel considered a briefing paper as set out in the Agenda on Oxfordshire County Council's 'Vision Zero' agreed policy which aimed to *'eliminate all fatalities and severe injuries on Oxfordshire's roads and streets, to have a safer, healthier, and more equitable mobility for all. Work closely with partners and stakeholders to take a whole system approach, working together on infrastructure, behaviour, technology and legislation to achieve this change'*.

Paul Fermer, Director of Highways and Operations at Oxfordshire County Council presented the paper and highlighted areas where the Future Oxfordshire Partnership and through district councils could add value and assist in achieving Vision Zero, including through committing to the Construction Logistics and Community Safety, (CLOCS) and Fleet Operator Recognition Scheme, (FORS), particularly with regard to their own or commissioned vehicle fleets and through the planning system including Local Plans.

In discussion, members of the Panel raised detailed questions and points relating to:

- Clarification of what the contribution to Vision Zero would be from the Road Safety Strategy
- Concern was expressed that Vision Zero had sought to allocate users of different modes of transport, (pedestrian, cyclists, motorists, public transport) in separate categories when this could not happen in practice.
- More emphasis was needed on changing road user behaviour. The Panel was informed that there was activity such as road safety campaigns aimed at changing behaviour, balanced with other aspects of Vision. This would set out in the Vision Zero Strategy and Action Plan.
- The amount of funding for Vision Zero in the current and 2024/2025 budget. The Panel was informed there was £4m of capital funding within the County Council's programme profiled over three years for infrastructure safety improvements.
- Plans to limit HGV, Coaches etc outside densely populated areas. The Panel was informed that support from district councils would be required to help achieve the CLOC standard and work to understand the issues was underway including with the University of Oxford.
- It was important to recognise that given the predominately rural nature of Oxfordshire, Vision Zero and the need to reduce accidents was not confined to the City of Oxford or other built up areas because accidents were more likely to happen in rural areas. 'Rat Running' by freight HGVs was also a concern and it was felt that there were road safety improvements to roads such as the A4074 at relatively modest cost.
- There should be due emphasis within Local Plans and Policies to Vision Zero.

After further discussion it was:

RESOLVED:

1. That the Future Oxfordshire Partnership request that Oxfordshire County Council provide a cost estimate of the implementation of the Vision Zero targets within the Local Transport and Connectivity Plan.
2. That in light of Vision Zero, the Future Oxfordshire Partnership request that Oxfordshire County Council place a higher priority on responding to planning applications to highlight where highways infrastructure from a development could be improved to improve the safety of vulnerable road users.
3. That the Future Oxfordshire Partnership request that Oxfordshire County Council work with districts to coordinate the acceleration of the Mobility Hubs, Last Mile Delivery and Road to Rail workstreams with the objective of further reducing HGV traffic and associated risks to people though built up areas.
4. That the Future Oxfordshire Partnership request that the district councils be encouraged to consider and submit additional requests to Oxfordshire County Council for the expansion of 20 mph zones within settlements, (potentially adopting the approach of the Welsh Government if legally permissible).
5. That the Future Oxfordshire Partnership request that the district councils consider the specific adoption of Vision Zero and Construction Logistics and Community Safety, (CLOCS) standards generally and specifically within their Local Plans.

6. That the Future Oxfordshire Partnership request that the district councils consider cooperating around the development of design guides which would incorporate Vision Zero and Construction Logistics and Community Safety, (CLOCS) principles for strategic developments to design out road danger and improve connectivity of places (e.g. layout of radii, type of kerbstones, guidance on grade separated crossings, underpasses etc).
7. That the Future Oxfordshire Partnership request that the district councils consider Vision Zero, Construction Logistics and Community Safety (CLOCS), direct vision standards, and Fleet Operator Recognition Scheme (FORS) principles in their approaches to the procurement of fleet or commissioned HGV vehicles.
8. That the Future Oxfordshire Partnership request that the district councils proactively encourage developers of major sites within local areas to collaborate with one another on Construction Management Plans. It is noted that such collaboration, when it has taken place, has worked well and led to benefits for all parties.
9. That the Future Oxfordshire Partnership request that in the context of Vision Zero, Thames Valley Police be written to and formally encouraged to accept evidence from vulnerable road users to inform its own highways safety enforcement.

39. Update from Councillor Andy Graham on the initial work of the Planning Advisory Group

Councillor Andy Graham, Leader of West Oxfordshire District Council and Chair of the Planning Advisory Group and Giles Hughes, Chief Executive of West Oxfordshire District Council and Senior Responsible Officer for the Planning Advisory Group provided a verbal update on the group's activities.

In summary:

- The Planning Advisory Group was a new group set up by the Future Oxfordshire Partnership in June 2023.
- So far it had met twice, 21st July and the 15th September.
- Involves Planning Portfolio Holders from the City, Districts and County Council, and a Health Representative.
- The purpose of the Planning Advisory Group is to provide a forum in which local authority members can discuss county wide strategic planning matters.
- This supports delivery of the Oxfordshire Strategic Vision for Long Term Sustainable Development.
- The individual councils maintain sovereignty over the content of local plans through their own internal processes, as local planning authorities.
- As a result of the decision not to proceed with the Oxfordshire Plan in 2022, the local plans have a key role in planning the future development of the County.
- The Planning Advisory Group supports the Duty to Cooperate (Localism Act 2011) - a legal test that requires cooperation between local planning authorities and other public bodies.
- The group provides a forum to discuss matters of common interest.
- The work programme of the group was at an early stage, the following suggestions are currently being considered:

- Developer challenges to viability assessments.
- Implementation of Biodiversity Net Gain through the planning system.
- Modern methods of construction; and
- Planning for health infrastructure and the delivery of health projects alongside development.
- The next meeting of the group was scheduled for 15th of December and an update on officer work on the above topics was to be presented.
- The group was in its early stage and discussions were ongoing but was focussed on where the councils working together could add value and it was important that a mechanism existed for the councillor discussions on planning issues and to updates to be provided on each council's local plans.

Councillor Graham and Giles Hughes were asked whether modular housing would be included within the scope of the proposed modern methods of construction work programme suggestion. Councillor Graham indicated that it was felt that modular options would be included in scope of the item.

In response to a question about the role of the advisory group in terms of the Duty to Cooperate and documents such as the recent Housing and Economic Needs Assessment, (HENA) jointly produced by Cherwell District Council and Oxford City Council, the Panel was informed that the advisory group was not the only mechanism for councils to demonstrate cooperation and formal cooperation as part of the Local Plan process between councils still needed to take place including the expression of a council's position to another proposals through the Plan consultation process. The advisory group had not held discussion on housing need and the different approaches councils were taking and it was noted that there were differing views on the subject. The focus of the group was on matters where there was potential agreement between the councils.

In discussion, a number of members of the panel expressed significant concerns and scepticism around the role and additional value that the Planning Advisory Group could bring by seeking to look at matters at Future Oxfordshire Partnership level, over and above existing informal and formal arrangements around planning cooperation which it was felt would still happen whether the advisory group existed or not. This was felt to be particularly important within the overall context of the general pressures on council budgets and resources and that the case for Future Oxfordshire Partnership level work on planning related matters needed to be compelling.

Concerns were also expressed around what was felt to be a lack of detail of the proposed work programme, potential duplication with the Housing Advisory Group relating to modern methods of construction and matters relating to Biodiversity Net Gain within the Oxfordshire Local Nature Partnership. A number of members also expressed the view that viability considerations were matters for consideration as part of Local Plans only and that they felt that considering them at Future Oxfordshire Partnership level would not add value.

RESOLVED: The update was noted.

40. Future Oxfordshire Partnership Work Programme

The Scrutiny Panel considered a report to the Future Oxfordshire Partnership which asked for endorsement for a proposed Partnership work programme and which detailed the process by which projects were selected and might subsequently be prioritised, and where possible, offered an indication of timeline and resource requirements.

Paul Staines, Head of Programme presented the report commenting that the ending of the key parts of the Oxfordshire Housing and Growth Deal and the cessation of the Oxfordshire Plan 2050, had enabled the Future Oxfordshire Partnership to reflect on what its future work programme and an engagement exercise with districts had been undertaken earlier in 2023 which had resulted in long list of potential joint working projects that had been further refined and tested at officer and councillor level. The current short list of projects represented a principled list of projects that it was felt could usefully be taken forward and had been arrived at applying principles of deliverability. The report gave indications around outcomes, timeline and resource implications and how governance of a project might be undertaken.

It was stressed to the Panel that it was acknowledged that further detail was required through a project plan. This would test the value added of taking forward a suggestion collectively, taking into account existing work and mechanisms for collaboration between the councils, cost benefit and whether Future Oxfordshire Partnership leadership of the project was appropriate.

In discussion, a number of members of the Panel referred back to the remarks and serious concerns they had expressed with regard to the Planning Advisory Group work programme with regards to duplication with existing mechanisms for collaboration between the councils and work the district councils were doing anyway. Members commented that they were yet to be persuaded that any additional costs would represent value for money on a cost benefit basis. The concern was also expressed that the scope of the programme was too wide.

In response to these points, the Panel was reminded that the Future Oxfordshire Focus and Delivery Workshop held in September had been undertaken partly with the objective of securing in principle high level member support. The projects were to be further examined to determine what the added value of a collaborative approach could be and the role that the Future Oxfordshire Partnership might play. That role might be limited to monitoring through the Partnership at a county level if for example delivery of a project was being delivered by a particular council.

After further discussion it was:

RESOLVED: That in considering and agreeing its future work programme the Future Oxfordshire Partnership must be fully cognizant of the additional costs to councils in terms of resources and officer time and only proceed with workstreams where it can be clearly demonstrated through project plans that there would be added value to council taxpayers in taking collaboration on the issues through the Future Oxfordshire Partnership structure without the risk of repetition or duplication. It is suggested that this might require cost benefit analysis.

41. Future Oxfordshire Partnership Annual Report

The Panel considered the annual report of the Future Oxfordshire Partnership for the period August 2022 to August 2023. Andrew Down, Future Oxfordshire Partnership Director introduced the report commenting it was a compilation and summary of the Partnership's activity over the previous year and paid tribute to Becky Chesshyre, Partnerships Communications Officer for its production.

The Chair also paid tribute to the work of officers in supporting the Partnership and members for their contributions and time invested.

RESOLVED: That the Future Oxfordshire Partnership Annual Report be noted.

42. Oxfordshire Visitor Economy Vision and Destination Management Plan

The Panel considered a report to the Future Oxfordshire Partnership as included in the Agenda which set out a final version of the Oxfordshire Visitor Economy and Destination Management Plan, (DMP) as approved by the Oxfordshire Local Enterprise Partnership Board at its meeting on 23 October 2023. The report asked that the Future Oxfordshire Partnership note the DMP as a shared statement of intent and endorse the proposed governance arrangements for DMP activity within the Partnership.

Helen Ryan-Wallis, Programme Manager Strategy at OxLEP introduced the report and responded to Panel member questions.

In discussion, members of the Panel raised the following issues and points:

- There was a lack of 'transport hubs' at locations such as train stations that would enable visitors to change to other forms of transport to reach their destinations in a more sustainable and which encouraged them to stay longer and spend more in the county. The Panel was informed that OxLEP was working collectively with council and transport authority partners and more detail would be added, but it was accepted that the transport hubs in the right locations were needed.
- There was a need to set out how the estimated annual economic benefit of £3.2.bn would be shared across the county in a way that supported the county's inclusivity aspirations and not concentrated in a few high profile, usually foreign owned locations. The Panel was informed that a big element of the Visitor Economy Renaissance Programme underpinning the DMP was how smaller visitor economy business and attractions could be supported, particularly start-ups across the whole county.
- Valuable research and work was being delivered at county level, but there was also a need for the approach to managing the visitor economy to be driven by a 'bottom up' approach, led and informed by the work that District councils were already doing.
- There was a link between the visitor economy, Active Travel and transport hubs. There were further opportunities to look at sources of funding for these initiatives.
- With regard to the evidence base for the DMP, the Panel was informed that although the volume and value data set used by Experience Oxfordshire did date back to 2019, they did commission other data on an annual basis and the wider evidence base itself was current.

- The Panel was informed that consultants were currently looking at short, medium and long term funding options including a potential tourist charge to look at how the industry could be helped to be self-sustaining.
- The Panel was informed that there was an aspiration within Oxfordshire to market to the UK domestic tourism market including residents of the county. The DMP and strategy would provide a mechanism for managing tourism within the county better.
- It was suggested that where it was felt that a planning application might have an adverse impact on tourism within a locality that there be a tourism objection, but the Panel was informed this would be a matter for local authority planners.

After further discussion, it was:

RESOLVED:

1. That the Future Oxfordshire Partnership be recommended to endorse the proposed future governance arrangements for Destination Management Plan, (DMP) activity within the Future Oxfordshire Partnership.
2. That it agrees that the delivery of the DMP should be a process that includes and recognises the important insight of the district councils on their own local tourist economy in a 'bottom up' process.
3. That the Future Oxfordshire Partnership request that OxLEP in developing the funding strategy for the DMP include consideration and exploration of a tourist tax.

43. Community Employment Plans Evidence Paper 2023

The Panel considered a report to the Future Oxfordshire Partnership which provided an update to the Community Employment Plan, (CEP) originally considered by the Oxfordshire Growth Board in 2017. The CEP was intended to support planning policy officers in the District Councils in including CEP policies within their council's local plans and in holding developers to account with regard to the employment of members of the local community where major development was proposed or taking place.

In discussion, the view was expressed that the CEP and evidence base could have focus more on apprenticeships in emerging zero carbon technological areas with a skills shortage, but also heritage based skills such as stone masonry.

At this point it was noted that the meeting had become inquorate and therefore the comments expressed were informal. Members present commented that they supported the report's recommendation that the Future Oxfordshire Partnership endorse the Community Employment Plan Evidence Paper 2023, and that Local Planning Authorities support CEP policies within Local Plans which are being updated.

44. Oxfordshire Housing and Growth Deal: Update at the end of Quarter 2 2023/24

Members present considered a report to the Future Oxfordshire Partnership which set an update on the Housing and Growth Deal Update as at September 2023 relating to the Housing from Infrastructure, (HfI) Programme and Growth Deal Capacity Fund.

Andrew Down, Future Oxfordshire Partnership Director commented that Oxfordshire County Council as the accountable body for the delivery of the Hfl Programme was considering some changes to the programme which would be brought to the Panel and the Partnership in the New Year.

Members present noted the report.

45. Oxfordshire Net Zero Route Map and Action Plan - update

Members present considered a report to the Future Oxfordshire Partnership which set out an update on steps taken to operationalise the actions agreed for the delivery phase of the Oxfordshire Net Zero Route Map and Action Plan, (NZRMAP).

It was noted Action 2 of the NZRMAP was to address the retrofit skills gap and it was felt this underlined the importance of the contribution that Community Employment Plans potentially could make in increasing the number of people with retrofit skills.

Members present noted the report.

46. Oxfordshire Inclusive Economy Partnership Annual Report

Members present considered the annual report of the Oxfordshire Inclusive Economy Partnership, (OIEP) which was being presented to the Future Oxfordshire Partnership. Emma Coles, OIEP Manager presented the report which gave an overview of the OIEP and highted progress to date.

A member made the point that because of the impact of technology such as AI and other factors, certain job types and skills would become less popular and therefore it would be necessary for those people to be supported to be redeployed into other areas. The Panel was informed that the future proofing of skills was being looked at by the OIEP's Inclusive Economy Working Group

Members present noted the report and paid tribute to the OIEP and Emma for its work over the previous year.

47. Advisory Group updates

(a) Infrastructure Advisory Group update

Members present noted the notes of the Infrastructure Advisory Group.

(b) Housing Advisory Group update

Members present noted the notes of the Housing Advisory Group.

(c) Planning Advisory Group update

Members present noted the notes of the Planning Advisory Group.

(d) Environment Advisory Group update

Members present noted the notes of the Environment Advisory Group.

48. Future Oxfordshire Partnership response to Scrutiny Panel recommendations

Members present noted the response by the Future Oxfordshire Partnership to the Panel's recommendations made at the Panel's 14 September 2023 meeting.

49. Work programme for the Scrutiny Panel and action log - November 2023

Kevin Jacob, Future Oxfordshire Partnership Democratic Services Officer commented that the comments made in relation to the length of some of the agenda items would be reflected upon.

The Chair commented that her view was that the Panel ought to focus its time on reports that sought approval or endorsement by the Future Oxfordshire Partnership.

50. Dates of next meetings

The dates of next meetings were noted as set out in the Agenda.

The meeting closed at 8.48 pm

To: Future Oxfordshire Partnership Scrutiny Panel
Title of Report: Role and remit of the Scrutiny Panel
Date: 22 January 2024
Report of: Andrew Down, Director
Status: Open

Executive Summary and Purpose:

To confirm the role and remit of the Scrutiny Panel.

Recommendations:

That members note the contents of the report.

Appendices:

1 – Scrutiny Panel terms of reference

Introduction

1. There have been discussions at recent meetings of the Scrutiny Panel which have touched on questions of the Panel's remit and scope of work. This brief report aims to provide clarity.

Remit of the Panel

2. Officers have obtained advice from the Monitoring Officer at Oxfordshire County Council, with the intention of helping to answer questions regarding the Panel's remit. That advice is as follows:

The Future Oxfordshire Partnership (FOP) Scrutiny Panel was established as set out in its Terms of Reference (ToR) Purpose and Objectives to:

review and scrutinise plans, proposals, recommendations, decisions to be taken and actions taken in connection with the discharge of the Future Oxfordshire Partnership's functions in support of the Oxfordshire Strategic Vision for Long Term Sustainable Development and the delivery of the remaining elements of the Oxfordshire Housing and Growth Deal.

So my view is that the Scrutiny Panel's scope should be narrow in interpretation linked solely to the actions and deliberations of FOP.

As it is a Panel which does not have the statutory basis of a Committee the Panel is not free to commission its own research papers or work. This would

be better undertaken under the auspices of any particular Council's scrutiny function where the work can be considered by that particular Committee but it will not be part of the work of the Scrutiny Panel.

I concur with your view that the Panel does not exist as an additional body to scrutinise the individual council policies. That 'power' is exclusively reserved to individual partner authority overview and scrutiny committees.

3. The Scrutiny Panel's role in reviewing and scrutinising the work of the Future Oxfordshire Partnership is important. Through deep engagement with the work of the Partnership, and through considered feedback and recommendations, the panel can influence the work of the Partnership for the better.
4. Although the advice from Monitoring Officer at Oxfordshire County Council provides a helpful explanation of the scope of matters which may come to the Scrutiny Panel, there may still on occasion be matters on which the boundaries are unclear, and a discussion between officers and the Chair will be required in order to agree interpretation.

Terms of Reference

5. The Scrutiny Panel last updated its terms of reference at its meeting of 6 June 2023. The current version is attached as Appendix 1.
6. It is likely that the role of the FOP itself will continue to evolve in the coming months, for example in relation to the transition of OxLEP to new control and governance arrangements. Such changes are likely to require an update to the terms of reference of the FOP, and correspondingly may also prompt amendments to those of the Scrutiny Panel which would be the subject of a future report. This would provide an opportunity to consider any other changes in the way that the Panel operates.

Conclusion

7. Advice has been obtained which provides clarity on the scope and remit of the Scrutiny Panel, and members are asked to keep this advice in mind.

Report Author:	<i>Andrew Down, Director</i>
Contact information:	<i>andrew.down@oxfordshire.gov.uk</i>

Appendix 1: The Future Oxfordshire Partnership Scrutiny Panel Terms of Reference and Joint Protocol 2023

1. Purpose and Objectives

- 1.1 The purpose of the Future Oxfordshire Partnership Scrutiny Panel is to review and scrutinise plans, proposals, recommendations, decisions to be taken and actions taken in connection with the discharge of the Future Oxfordshire Partnership's functions in support of the Oxfordshire Strategic Vision for Long Term Sustainable Development and the delivery of the remaining elements of the Oxfordshire Housing and Growth Deal. The Scrutiny Panel will perform a 'check and balance' and 'critical friend' function to the Future Oxfordshire Partnership through the review of key policies, decisions and strategic objectives.
- 1.2 It is noted that the Future Oxfordshire Partnership is constituted as a 'Joint Committee' under the Local Government Acts 1972 and 2000 and as such could in future exercise executive decision making powers if such powers were to be delegated to the executive representatives appointed to it by each council.
- 1.3 The Future Oxfordshire Partnership Scrutiny Panel does not have the right to call in any executive decisions made by any partner authorities. All partner authorities will retain the right to formally call in decisions made by their own executives to their own Scrutiny Committees.

2. Scrutiny Panel Powers

- 2.1 The Scrutiny Panel has no decision-making powers, but it shall:
 - (a) Prioritise key issues for review, and make reports and recommendations to the Future Oxfordshire Partnership where necessary. The Future Oxfordshire Partnership will be expected to respond to any reports and recommendations.
 - (b) Request the Future Oxfordshire Partnership and partner bodies to provide information that it reasonably requires in the discharge of its functions.
 - (c) Request the attendance of Future Oxfordshire Partnership members and their senior supporting officers to answer questions about the work and decisions of the Future Oxfordshire Partnership.
 - (d) Establish sub-groups as required to assist in the performance of its functions.
 - (e) Monitor the Future Oxfordshire Partnership's Forward Plan of decisions, recommendations and remaining Oxfordshire Housing and Growth Deal Milestones.

3. Membership and appointments

- 3.1 The Scrutiny Panel will comprise 18 councillors, three appointed annually by each constituent Council of the Future Oxfordshire Partnership. Executive members of the constituent councils shall not be members of the Scrutiny Panel.
- 3.2 Each constituent Council will appoint its members having regard to its own political balance.
- 3.3 The Chair and Vice-Chair of the Scrutiny Panel shall be appointed by the Scrutiny Panel at its first meeting in each council year.
- 3.4 Co-opted non-voting members may be appointed for specific items or a period of up to a year by the Scrutiny Panel as it deems necessary.

4. Meeting Arrangements

- 4.1 The Scrutiny Panel will agree its own schedule of meetings, having regard to the timeliness of such meetings in relation to Future Oxfordshire Partnership meetings.
- 4.2 As a non-statutory committee, meetings of the Scrutiny Panel may be held entirely on-line, on a hybrid basis or in person as determined by the Chair.
- 4.3 The normal rules as to declarations of interest will be applied to members in accordance with their respective Council's Code of Conduct.
- 4.4 Meetings may be rearranged, cancelled or additional meetings scheduled with the agreement of the Chair.
- 4.5 The Chair will report to the Future Oxfordshire Partnership in circumstances where the Panel has produced a report and recommendations.
- 4.6 The Chair will have discretion to manage meetings as they see appropriate, having regard to any advice given, these terms of reference and relevant legislation.
- 4.7 Each meeting will be recorded through the production of minutes which will be made available to the public online after the meeting with the exception of any exempt or confidential information.
- 4.8 The secretariat to the Scrutiny Panel will be provided by the partner authorities as agreed by the Chief Executives of the partner authorities.
- 4.9 The Scrutiny Panel is not a decision making body, and the Chair should aim to facilitate consensual agreement on matters under consideration. Where a consensus cannot be reached, the Chair shall present the split views of the Panel to the Future Oxfordshire Partnership. Formal votes should only be used in exceptional circumstances. Notwithstanding this, voting arrangements will be one vote per member, and in the case of an equality of votes, the Chair will have a casting vote.

5. Quorum

- 5.1 The quorum will be a minimum of six of the members of the Scrutiny Panel, but must consist of at least one member or substitute from each partner authority.

6. Substitutes

- 6.1 Any member may send a substitute from their own authority if they are unable to attend, but this may not be a member of the authority's executive and should ideally be a member of the authority's scrutiny committee or panel.

7. Access to information

- 7.1 The Scrutiny Panel will hold its meetings in public, except in circumstances where the matter under consideration contains exempt or confidential information, as set out in the Local Government Act 1972 (as amended).
- 7.2 It is expected that the Scrutiny Panel will have the right to see the same information as that of the Future Oxfordshire Partnership when considering an issue, in order that an informed view can be reached.
- 7.3 Meeting agendas and associated reports will be circulated to the members of the Scrutiny Panel, and the designated officers of the respective partner authorities, at least three clear working days before the meeting. Non-adherence to this in exceptional circumstances will not invalidate a meeting. Future Oxfordshire Partnership papers will be circulated to the panel when published for the Future Oxfordshire Partnership.

8. Reviews of Future Oxfordshire Partnership decisions

- 8.1 The Scrutiny Panel may exercise the right to review any matter that is going to the Future Oxfordshire Partnership and make recommendations in advance that the Future Oxfordshire Partnership must then consider.
- 8.2 The Scrutiny Panel will identify areas of Future Oxfordshire Partnership work it wishes to review and timetable these into its annual work plan, taking into account the Future Oxfordshire Partnership forward plan. Officers will ensure the Scrutiny Panel receives information required to inform these reviews in time for recommendations to be made to the Future Oxfordshire Partnership.
- 8.3 The Future Oxfordshire Partnership will allow time in its decision making processes for the Scrutiny Panel to review information regarding key decisions and make recommendations in advance of those decisions being made. This includes any submissions to Homes England in relation to remaining milestones in the Oxfordshire Housing and Growth Deal.
- 8.4 The Future Oxfordshire Partnership will include reports and recommendations from Scrutiny Panel as a standing item on its meeting agenda. The Future Oxfordshire Partnership will be required to respond to the Scrutiny Panel recommendations to be recorded either at the meetings of the Future Oxfordshire Partnership or in writing within 10 days of the meeting.

9. Public Participation

- 9.1 Any member of the public wishing to ask a question or make a statement may do so at a meeting of the Future Oxfordshire Partnership Scrutiny Panel, and must give notice of the question or statement in writing or by email to the Chief Executive or the Secretariat of the host authority, at least three clear days before the meeting (i.e. not counting the day of the meeting or the day of receipt).
- 9.2 Such questions and statements shall be for up to three minutes each, but this time may be varied at the Chair's discretion depending on the number of speakers in attendance and having regard to the total time allocated to public speaking.
- 9.3 The speaker may read their question or statement, but the Chair will at their discretion do so if the questioner wishes for that or is not present at the meeting.
- 9.4 A supplementary question may be asked if, in the Chair's judgement, this can be managed within the time allocated to public speaking.
- 9.5 The answer given may take the form of an oral statement or may be given subsequently in writing to the questioner and published online. It is intended any written response will be given within ten clear working days of the meeting. Any oral response will be summarised as part of the minutes of that meeting.
- 9.6 The Chief Executive of the host authority may, in consultation with the Chair of the Panel, refuse to accept a submitted question or address if they consider it to be offensive, defamatory, frivolous, vexatious, or is not directly relevant to the remit of the Future Oxfordshire Partnership.
- 9.7 There will not normally be any discussion on representations made except to the extent that they are considered when the relevant agenda item is considered later in the meeting.
- 9.8 A written summary of public addresses and questions will be provided in the minutes of the meeting. The Chair will have discretion to manage the public participation procedure as they see appropriate.

10. Work Plan

- 10.1 The Scrutiny Panel may establish an annual forward Work Plan of matters to consider, which will be reviewed at each meeting.
- 10.2 The Work Plan should reflect a balance of issues from the Future Oxfordshire Partnership's Forward Plan of decisions, and other matters that are relevant to the delivery of the agreed Oxfordshire Housing and Growth Deal and work of the Future Oxfordshire Partnership.

11. General principles

11.1 The Scrutiny Panel will operate independently from the Future Oxfordshire Partnership but must have regard to any matters that the Future Oxfordshire Partnership refers to it for consideration.

11.2 The administration and functions of the Scrutiny Panel will be held to the same standards expected by the relevant legislation in relation to local authority overview and scrutiny committees.



To: Future Oxfordshire Partnership

Title of Report: Healthy Place Shaping Update and the new Health & Wellbeing Board Strategy for Oxfordshire

Date: 30 January 2024

Report of: Rosie Rowe, Head of Healthy Place Shaping and
David Munday, Deputy Director of Public Health

Status: Open

Executive Summary and Purpose:

To provide an update on progress with delivery of health place shaping across Oxfordshire and to present the new Health and Wellbeing Board Strategy for Oxfordshire.

How this report contributes to the Oxfordshire Strategic Vision Outcomes:

The Future Oxfordshire Partnership's Strategic Vision identifies as a key priority that our residents will be healthier and happier, and overall wellbeing will have improved. The scaling of healthy place shaping across Oxfordshire to strengthen the building blocks of health and the development of a new Health and Wellbeing Strategy for the County seek to deliver this outcome.

Recommendations:

1. That the Future Oxfordshire Partnership endorses the new Health & Wellbeing Board Strategy for Oxfordshire.
2. That the Future Oxfordshire Partnership continues to support healthy place shaping as a strategic priority in enabling the regeneration of existing communities and the development of new communities which promote health and wellbeing.

Appendices:

Appendix 1: HPS Health Needs Assessment: Findings and Recommendations

Appendix 2: [Health and Wellbeing Strategy for Oxfordshire \(2024-2030\) Full Final Version.](#)

Introduction

1. Since 2019 Oxfordshire's system partners have been working together to collectively address the wider determinants of health, strengthening these building blocks in places of greatest need, through healthy place shaping.
2. Healthy place shaping (HPS) is a systems wide approach which aims to create sustainable, well designed, thriving communities where it is easy to be healthy and which provide a sense of belonging, identity and community. It involves action across the following three key workstreams:
 - **The built environment** – Shaping the built environment, green spaces and infrastructure at a local level to improve health and wellbeing.
 - **Community activation** – Working with local people, local community organisations, businesses and schools to engage them in developing places, facilities and services which create health
 - **New models of care** – Re-shaping health, wellbeing and care services, and the infrastructure which supports them, to prevent future poor health and wellbeing.

HPS applies to existing communities in Oxfordshire as well as new developments and is a key mechanism for addressing health inequalities and promoting good health and well-being.

3. HPS is both an approach and a programme of work. HPS principles need to inform policy and strategy but place based activity is also required to deliver tangible change to improve the building blocks of health. In so doing HPS also supports essential action to address the climate emergency as strengthening the building blocks of health and reducing our carbon footprint are deeply interconnected.
4. In 2019 the Growth Board (now Future Oxfordshire Partnership) agreed that it should be a cross cutting theme across its work programmes and the Head of Healthy Place Shaping in Public Health was asked to lead this activity, working with a network of officers drawn from the County, District and City Councils. This was identified as a key mechanism for linking health with planning and creating healthy communities was identified as a key part of the [Strategic Vision for Oxfordshire](#). Progress in scaling HPS across Oxfordshire is reported [here](#).
5. This report summarises the findings of a three-year evaluation (funded by Sport England) of the system approach of healthy place shaping and those of a health needs assessment of healthy place shaping. The needs assessment was commissioned by OCC's public health team to set the future direction of this programme, to identify any gaps in our work and the priority interventions which will strengthen the building blocks for health. This is to inform the strategies and policies of our wider system partners including the new Health & Wellbeing Board strategy.
6. **Healthy Place Shaping System Evaluation Findings**

The systems evaluation has been completed by PHAST, an external specialist public health consultancy; its key findings are summarised below.

7. The evaluation found that HPS is addressing a broad range of the priority health needs and challenges across Oxfordshire through action on the building blocks of health including: active travel; access to nature; more inclusive employment; a health enabling built environment; warm homes.

8. **Built environment**

This has been the most successful workstream, with many projects focused on creating places to support physical activity such as Kidlington's interactive wayfinding project. At a policy level, HPS is increasingly included in corporate and Local Plans and in planning policies including 20-minute neighbourhoods, community activation and active travel. The new Health Impact Assessment toolkit and its integration into the planning process has been an important success. There is an active health and planning forum to inform policy development.

10. **Community Activation**

Successes include good demonstration projects such as the community outreach active travel programme which grant funds to community groups in areas of greatest deprivation and in market towns where improvements to cycling infrastructure are being delivered to engage people with the greatest barriers to walking and cycling. There is a renewed focus on nature with HPS input to the Local Nature Partnership and the establishment of a Health and Nature subgroup where environmental voluntary groups can learn and share good practice and can influence policy. Good existing relationships helped the activation of local community support during the early covid lockdowns and in the cost-of-living crisis to develop cross system support to address poor housing conditions and reduce energy costs.

11. **New models of care**

There has been good progress in supporting the delivery of adult social care's *The Oxfordshire Way* which promotes prevention to enable people to continue to live independently in their own home with community support. However, there has been less progress with NHS engagement, partly due to the pressure of covid, recovery and reorganisation on the NHS. There is a specific issue with infrastructure where there is seen to be a disconnect between developers who would like to be able to plan for a small two or three partner GP practice on their big development to attract residents, and the new model of primary care that tends to focus on bigger 'health hubs'. There is also a lack of capacity within the NHS to progress estates issues.

The Integrated Care System offers a renewed opportunity for HPS to connect with the NHS on HPS in relation to prevention, inequalities, social value and connections to the voluntary sector.

12. The findings recommend that HPS should continue to be funded to be further embedded across Oxfordshire, using HPS as both a programme of work and as an approach. Programme work - including specific targeted projects in our communities with greatest needs - is necessary alongside more systems-level approaches, in order to demonstrate to the population, community and leaders, how local activities can improve health and wellbeing.

Healthy Place Shaping Health Needs Assessment

13. The findings and recommendations of the needs assessment are detailed in Appendix 1. In summary it concludes that HPS should retain the focus on the three

workstreams, but also specifically recognise cross cutting activities. In addition, HPS should explicitly take a “Health in All Policies” approach within and across the three workstreams and continue to collaborate with wider partners. Priority areas for future action were developed as part of the needs assessment process following discussion with partners in the City and District Councils and across the health and care system. These priorities are summarised in Table 2; they reflect the ongoing impact of the cost-of-living crisis and the legacy of Covid on communities and have informed the new Health & Wellbeing Board strategy.

Table 2: Healthy Place Shaping System Priorities 2023-26

Focus	HPS pillar	Key external partners	Proposed activity
Support Cycling and Walking Activation to increase physical activity – especially in communities with greatest need	Built environment and community activation	District Council sports and leisure teams and environmental health teams, VCSE	Cycling and Walking Activation programme – partnership steering group to increase active travel
Promote green prescribing and access to nature to improve mental wellbeing	Built environment and community activation and new models of care	PCNs, District Council, community development and conservation officers, VCSE	Support the work of the Local Nature Partnership and development of the Local Nature Recovery Strategy. Promote place based activities to promote access to nature
Provide support to Oxfordshire Inclusive Economy Partnership (OIEP)	Community activation	District Council Economic Development teams, VCSE, OXLEP, major employers	Support the OIEP delivery plan and the development of an anchor network to promote a more inclusive economy
Promote warm, safe homes	Built environment, new models of care	District/City Council Housing teams, VCSE, PCNs, ICS, Community Health Services, PI	Better Housing, Better Health services and increased engagement with housing associations
Promote asset-based prevention through the Oxfordshire Way Support population health management that promotes prevention	New models of care and community activation	PCNs, ICS, Community Health Services, District Councils	Promote new models of care that support prevention through asset based approaches
Support ongoing work between health and planning	Built environment	District/City Council/OCC planners, developers, consultants	Provide data and advice to inform Local Plans to ensure that they identify creating healthy communities as a strategic priority. Proactively inform the plans of strategic developments, including using Health Impact Assessment to encourage the creation of healthy enabling environments
Promote climate action Take action to improve air quality	Built environment	District/City Council, ICB, NHS Trusts/environmental VCSE	Work to reduce air pollution and support activities that reduce the health impacts of climate change and that support delivery of net zero targets

OXFORDSHIRE'S JOINT HEALTH AND WELLBEING STRATEGY

Introduction

14. Organisations across the Health and Wellbeing Board have developed a new Oxfordshire Health and Wellbeing Strategy for 2024-2030, which has been informed throughout by the Integrated Care System (ICS) Strategy and the Oxfordshire Joint Strategic Needs Assessment (JSNA). The strategy content has been developed through a process of early engagement with people and communities across Oxfordshire, a workshop with the Health and Wellbeing (HWB) Board, full public consultation and several HWB Board discussions. A cross-organisational Task and Finish (T&F) group has led the work on behalf of the HWB Board throughout the process.
15. The strategy offers a strong, unified vision for improved health and wellbeing and will act as the primary *place* strategy for health and wellbeing in Oxfordshire. Throughout this process FOP members have been involved, from representation on the T&F group to contributing to development of the strategy through a workshop held in September 2023 and through assisting in drafting content of the final strategy. This close partnership working is at the heart of the strategy ensuring it is a strategy developed by and for delivery by the whole system.

Background and Process

16. **Initial planning & data:** On 16 March 2023, the HWB approved initial plans to update Oxfordshire's Health and Wellbeing Strategy and form a cross-organisational Task and Finish group to drive progress between meetings. The Task and Finish Group has overseen the publication of JSNA 2023 and used its findings to inform emerging themes for the Health and Wellbeing Strategy. All organisations on the Health and Wellbeing Board helped draw up a longlist of priorities, principles, and enablers and helped determine the strategy's structure, informed by the ICS Strategy published in March 2023.
17. **Priorities and structure:** On 29 June 2023, the Health and Wellbeing Board reviewed and commented on the longlist of draft priorities, principles, and enablers—as well as a draft structure. The Board emphasised the need to achieve focus by outlining a limited list of priorities. The Task and Finish Group led a process of refinement, considering the longlist against the priorities of people across Oxfordshire, the needs as outlined in the JSNA, and considering where we can make greatest contribution in partnership.
18. **Extensive early engagement:** The Task and Finish group oversaw a thorough process of early public engagement, led by Healthwatch and Oxfordshire County Council, to ensure that residents' views informed the strategy's approach and priorities. Healthwatch Oxfordshire's work engaged residents from all backgrounds across the entire County on streets, at events, and via an online survey. To complement this, the County Council led detailed focus groups with seldom heard communities to ensure the strategy is informed by residents at greatest risk of poor health outcomes. Engagement reports from both pieces of work were brought to Oxfordshire's Joint Health Overview and Scrutiny Committee
19. **Draft strategy:** The Task and Finish Group worked together to develop a draft strategy which was shared with Health and Wellbeing Board members on 1st September before a workshop of Board members on 7th September. The output from that workshop was used to refine the strategy further and build the full draft that was reviewed and approved for public consultation at the Health and Wellbeing Board on 5th October 2023.

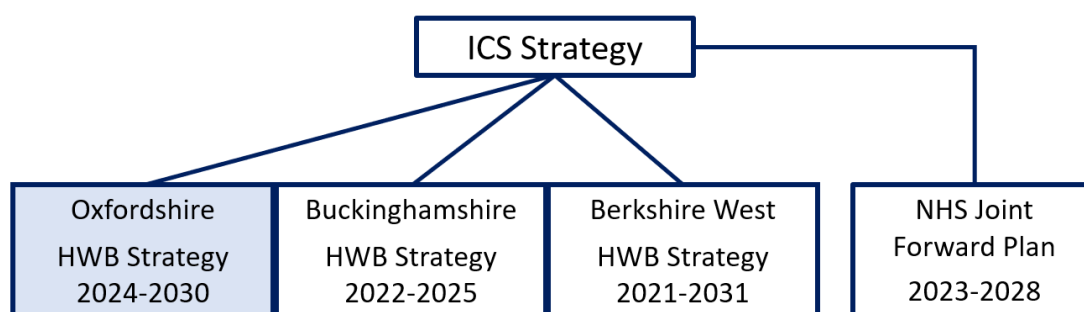
20. **Consultation:** A full public consultation was undertaken in October and November. This included using a consultation web-platform, a public webinar and, several face-to-face meetings with stakeholder groups. The findings of the consultation were used to inform the final version of the strategy. The vast majority (90-95%) of respondents fully or partly agreed with the strategy’s principles, priorities and enablers.

Strategy Content

21. **Oxfordshire’s One Place Strategy-** The Health and Wellbeing Strategy will act as the primary **place** strategy for health and wellbeing in Oxfordshire, bringing together partners to deliver a shared ambition: our “true north”. Whilst a Buckinghamshire Oxfordshire Berkshire West Integrated Care Strategy and an NHS Joint Forward Plan have been published in the last 12 months for the overall Integrated Care System, this will be the single strategy at the Oxfordshire Place footprint that all local partners, including our Place Based Partnership, are signed up to.

22. **How this relates to the Integrated Care Strategy-** The new Health and Wellbeing Strategy aligns closely with the ICS strategy—both adopt a life course approach, focus on the need for prevention, and target health inequalities, highlighting Oxfordshire’s 10 priority wards.

Figure 1: intersection between ICS Strategy, NHS Forward Plan, and local Health and Wellbeing Strategy



23. **A broad view of wellbeing-** The Health and Wellbeing Strategy focuses on wellbeing in its broadest sense, moving beyond a clinical or service-oriented view, towards a community-oriented view. The strategy therefore reflects the building blocks of health, e.g., deprivation, housing, employment, which significantly influence health and wellbeing—and are drivers of increasing need for services. Ensuring these building blocks

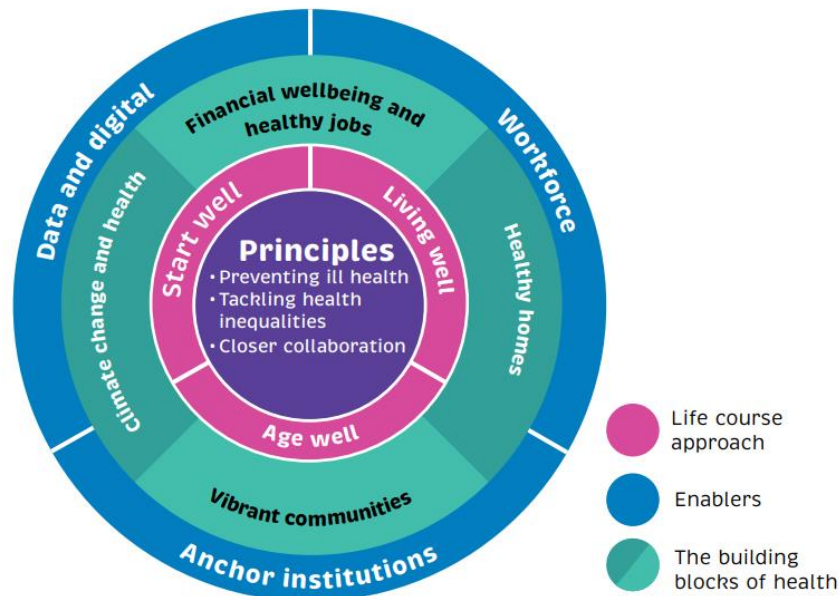
of health are in place in Oxfordshire is a fundamental role of the Health and Wellbeing Board.

24. Summary of the strategy

The Strategy is made up of the following 4 elements;

- **Principles-** Health Inequalities, Prevention and Closer Collaboration

Health and wellbeing strategy



- **Life course priorities**

- Start Well
 1. The best start in life
 2. Children and young people's emotional wellbeing and mental health
- Live Well
 3. Healthy people, Healthy Places,
 4. Physical activity and active travel
- Age Well
 5. Maintain independence
 6. Strong social relationships

- **Building Blocks of Health-**

7. Financial wellbeing and healthy jobs
8. Climate change and health
9. Healthy homes
10. Thriving communities

- **Enablers-** Workforce, Data and digital and Anchor institutions

Every section of the strategy uses the 3 principles to focus the ambition and content. Each section has an ambition statement, data and insight as to why the priority is important, aspirations of what we want to achieve by 2030 and some initial steps for action.

Next Steps and Implementation

25. To be effective, a strategy must translate into action. We have learned from the current Health and Wellbeing Strategy that if this is not in place it is harder to drive forward action. We also know that, due to the Covid-19 pandemic, some of our shared ambition had to change to respond to shared challenges. Therefore, this time round it's very important to have a delivery plan and an outcomes framework that can be monitored to ensure delivery. However, the first step is to develop a set of priorities that partners can sign up to before an action plan or an outcomes framework. We aim to publish an associated delivery plan and outcomes framework in March 2024, following shortly on the heels of the strategy itself. This ensures that, as a system, we can first decide *what* our priorities are, then outline *how* we will deliver them.
26. The outcomes framework will outline key performance indicators (KPIs) and outcomes for each priority area. The delivery plan will detail how respective organisations will work together to deliver these priorities, KPIs, and outcomes, year-on-year. Implementation of the delivery plan will be the responsibility of existing sub-groups of the Board, which will report directly to the Health and Wellbeing Board. The Health and Wellbeing Board will receive regular reports about progress on the delivery plan and will monitor impact through the outcomes framework.

Financial Implications

27. The system evaluation identified that HPS is a cost-effective approach to promoting prevention. It does require investment as a programme of work and the needs assessment identifies where resources should be prioritised. It is hoped that the findings of the evaluation and the needs assessment will be used by partners to make the case for ongoing investment in HPS from their organisation.
28. There are no direct financial implications associated with development of the Health & Wellbeing Board strategy. The Officer resource required to develop the work has required and continues to require contribution from partners of the Health and Wellbeing Board, as agreed by the Health and Wellbeing Board on 16th March 2023. All partners on the HWB Board will need to use organisational resource to support delivery of this strategy.

Legal Implications

29. The development of Oxfordshire's Health and Wellbeing Strategy meets the Health and Wellbeing Board's statutory duty to publish a strategy to address the health needs of the local population. The consultation report addresses the HWB's legal duty to consult with the public regarding a draft strategy.

Other Implications

30. Tackling health inequalities plays a key role in the draft Health and Wellbeing Strategy. The strategy places front and centre the need to tackle avoidable and unfair inequalities in health outcomes and experiences, and access to health and care services. This guiding principle is driven by insights from JSNA 2023.
31. The new HWB strategy includes a priority regarding the impact of climate change on health, including air quality, access to nature, and the built environment. The final strategy builds on and affirms existing partnership-wide climate action commitments,

recognising the impact this has on residents' health and wellbeing. In seeking to create healthy, sustainable communities, HPS is a mechanism for addressing climate change and promoting individual health and wellbeing.

Conclusion

32. This paper recommends that:

- The Future Oxfordshire Partnership endorses the new Health & Wellbeing Board Strategy for Oxfordshire
- The Future Oxfordshire Partnership continues to support healthy place shaping as a strategic priority in enabling the regeneration of existing communities and the development of new communities which promote health and wellbeing.

Background Papers

Appendix 1 Healthy Place Shaping Health Needs Assessment: Findings and Recommendations

Appendix 2 [Health and Wellbeing Strategy for Oxfordshire \(2024-2030\) Full Final Version.](#)

Report Authors: *ROSIE ROWE, Head of Healthy Place Shaping and
DAVID MUNDAY, Deputy Director of Public Health*

Contact information: rosie.rowe@oxfordshire.gov.uk
david.munday@oxfordshire.gov.uk

Appendix 1: Healthy Place Shaping Health Needs Assessment

Findings and Recommendations

1. The needs assessment identified a number of high-level recommendations. While these are largely structured around the three healthy place shaping (HPS) workstreams, they also include specific recommendations on inequalities and on more strategic cross cutting issues.

2. **On HPS overall**
 - HPS should continue to be supported to develop its potential to improve health and decrease inequalities in Oxfordshire, both as a programme and as an approach.

 - HPS should retain the focus on the three workstreams, but also specifically recognise cross cutting activities [below]. In addition, HPS should explicitly take a “Health in All Policies” approach within and across the 3 workstreams and continue to collaborate with wider partners.

3. **On inequalities**
 - Retain the HPS focus on the current 10 most deprived areas across Oxfordshire.
 - If more resources are available, identify and focus on small MSOAs of high deprivation elsewhere within each District. These should be recognisable communities.
 - Ensure that coordination of Oxfordshire wide and intra-organisational approaches and activities related to inequalities is improved.
 - Specifically consider how to identify and enable better access to health and well-being for those individuals and sub populations with the greatest need.

4. On each of HPS’s workstreams

Built environment

- The approach to Health Impact Assessments is good and well received but needs to go further into Health in All Policies.
- Build in access to nature / green spaces / climate change adaptation and mitigation more.
- Explore how to improve the use of section 106 by better training and links with NHS / ICBs / other organisations or funding sources.
- Look at how to improve existing urban environments, drawing on good practice elsewhere.
- Consider how to address existing housing infrastructure / quality, including via Housing Associations.
- Consider whether it is possible to amend existing planning permissions to include provision for health and healthy behaviours.
- Use licensing mechanisms to control gambling, fast food, alcohol etc.

- Consider how to use leisure centres better and differently e.g. co-location with social prescribing and other services, with their role one of supporting physical activity not just as a physical building.

Community activation

- This is central to all HPS but be creative about how to support and drive it, so use social media as well as existing third sector organisations.
- Continue to use asset-based approaches, behavioural insights and small grant approaches.
- Explore how to connect locally with PCN activity including health coaches and social prescribers.

New models of care

- Consider re-naming this workstream
- New Models of Care needs to focus on prevention including population health management prevention activities and social prescribing.
- Use opportunities offered by anchor institutions for HPS prevention initiatives with communities, patients, workforce and environment.
- Use opportunities offered by Oxfordshire Way for prevention in the community

Cross cutting activities

- Strengthen high level strategic partnerships with NHS including both ICB and PCNs.
- More specific place-based initiatives should be developed bottom up, drawing on good community activation.
- Develop a strategic and operational communications plan covering communications about HPS and its initiatives with/to public [including social media], between and within organisations
- Consider banning advertising of unhealthy products broadly or near schools, learning from experience of other areas' achievements
- Recognise and build on the role of national partners in supporting local strategy and development.
- Sustain focus on use of data to support evaluation and to drive change and progress. Expand the basket of HPS indicators reported for the first time in the 2023 JSNA and encourage use of a Minimum Data Set for HPS projects
- On funding, beyond HPS's specific resources, there is a need to resource inequalities better, including trying to mainstream increased investment in prevention.

As part of the needs assessment there was discussion with system partners as to priority areas for action given the ongoing impact of the cost-of-living crisis and the legacy of Covid on communities. These priorities are summarised in Table 2 in the main report.

Future Oxfordshire Partnership response to recommendations of the Partnership Scrutiny Panel made on 21 November 2023

The Future Oxfordshire Partnership is requested to provide a response to the recommendations of the Scrutiny Panel for decision at its meeting on 28 November 2023.

Recommendation	Comment
<p><u>Vision Zero Briefing</u></p> <ol style="list-style-type: none"> 1. That the Future Oxfordshire Partnership request that Oxfordshire County Council provide a cost estimate of the implementation of the Vision Zero targets within the Local Transport and Connectivity Plan. 2. That in light of Vision Zero, the Future Oxfordshire Partnership request that Oxfordshire County Council place a higher priority on responding to planning applications to highlight where highways infrastructure from a development could be improved to improve the safety of vulnerable road users. 3. That the Future Oxfordshire Partnership request that Oxfordshire County Council work with districts to coordinate the acceleration of the Mobility Hubs, Last Mile Delivery and Road to Rail workstreams with the objective of further reducing HGV traffic and associated risks to people though built up areas. 	<p>Members of the Future Oxfordshire Partnership support the aims and rationale of Vision Zero. However, as stated in the terms of reference of the Scrutiny Panel its purpose “is to review and scrutinise plans, proposals, recommendations, decisions to be taken and actions taken in connection with the discharge of the Future Oxfordshire Partnership’s functions in support of the Oxfordshire Strategic Vision for Long Term Sustainable Development and the delivery of the remaining elements of the Oxfordshire Housing and Growth Deal”.</p> <p>Vision Zero does not fall within this remit and the FOP will therefore make no comment on these recommendations which fall to individual authorities to act as they see fit.</p>

4. That the Future Oxfordshire Partnership request that the district councils be encouraged to consider and submit additional requests to Oxfordshire County Council for the expansion of 20 mph zones within settlements, (potentially adopting the approach of the Welsh Government if legally permissible).
5. That the Future Oxfordshire Partnership request that the district councils consider the specific adoption of Vision Zero and Construction Logistics and Community Safety, (CLOCS) standards generally and specifically within their Local Plans.
6. That the Future Oxfordshire Partnership request that the district councils consider cooperating around the development of design guides which would incorporate Vision Zero and Construction Logistics and Community Safety, (CLOCS) principles for strategic developments to design out road danger and improve connectivity of places (e.g. layout of radii, type of kerbstones, guidance on grade separated crossings, underpasses etc).
7. That the Future Oxfordshire Partnership request that the district councils consider Vision Zero, Construction Logistics and Community Safety (CLOCS), direct vision standards, and Fleet Operator Recognition Scheme (FORS) principles in their approaches to the procurement of fleet or commissioned HGV vehicles.
8. That the Future Oxfordshire Partnership request that the district councils proactively encourage developers of major sites within local areas to collaborate with one another on Construction Management Plans. It is noted that such collaboration, when it has taken place, has worked well and led to benefits for all parties.

<p>9. That the Future Oxfordshire Partnership request that in the context of Vision Zero, Thames Valley Police be written to and formally encouraged to accept evidence from vulnerable road users to inform its own highways safety enforcement.</p>	
<p><u>Future Oxfordshire Partnership Work Programme</u></p> <p>10. That in considering and agreeing its future work programme the Future Oxfordshire Partnership must be fully cognizant of the additional costs to councils in terms of resources and officer time and only proceed with workstreams where it can be clearly demonstrated through project plans that there would be added value to council taxpayers in taking collaboration on the issues through the Future Oxfordshire Partnership structure without the risk of repetition or duplication. It is suggested that this might require cost benefit analysis.</p>	<p>The Future Oxfordshire Partnership notes that projects in the proposed work programme have already been through a process of filtering and that they have been discussed in detail at the workshop on 26 September.</p> <p>As noted in the report, projects are at different stages of development and some are not yet defined in detail. It is agreed that projects should only proceed if demonstrable benefit arises from working in collaboration.</p>
<p><u>Oxfordshire Visitor Economy Vision and Destination Management Plan</u></p> <p>11. That the Future Oxfordshire Partnership be recommended to endorse the proposed future governance arrangements for Destination Management Plan, (DMP) activity within the Future Oxfordshire Partnership.</p> <p>12. That it agrees that the delivery of the DMP should be a process that includes and recognises the important insight of the districts councils on their own local tourist economy in a 'bottom up' process.</p> <p>13. That the Future Oxfordshire Partnership request that OxLEP in developing the funding strategy for the DMP include consideration and exploration of a tourist tax.</p>	<p>The Future Oxfordshire Partnership supports these recommendations.</p>

Community Employment Plans Evidence Paper 2023

14. The members of the Panel present supported the report's recommendation that the Future Oxfordshire Partnership endorse the Community Employment Plan Evidence Paper 2023, and that Local Planning Authorities support CEP policies within Local Plans which are being updated.

The Future Oxfordshire Partnership notes the recommendations in the report and is pleased to endorse the evidence paper. The particular approach to supporting CEP policies within Local Plans is a matter for each individual Local Planning Authority to pursue as it sees fit.

Notes

OF A MEETING OF THE



The Future Oxfordshire Partnership Environment Advisory Group

HELD ON THURSDAY 9 NOVEMBER 2023 AT 3.00 PM

Present:

Councillors: David Rouane (Chair), Andrew McHugh, Andrea Powell, Andrew Prosser, Anna Railton, Pete Sudbury and Bethia Thomas

Officers: Ian Boll (Cherwell District Council), Becky Chesshyre (Oxfordshire Partnerships), Ariane Crampton (Oxfordshire County Council), Inga Doherty (Oxfordshire County Council), Jessie Fieth (South Oxfordshire and Vale of White Horse District Councils), Sarah Gilbert (Oxfordshire County Council), Susan Harbour, Dale Hoyland (Oxfordshire County Council), Alex Jeffery (Future Oxfordshire Partnership), Hannah Kenyon (West Oxfordshire District Council), Dominic Lamb (South Oxfordshire and Vale of White Horse District Councils), Suzanne Malcolm (Senior Responsible Officer), Mish Tullar (Oxford City Council), David Yates (Future Oxfordshire Partnership).

101 Apologies for absence and notification of substitutes; declaration of interests; Chair's announcements

None.

102 Notes of the previous meeting

The notes of the previous meeting held on 08 September 2023 were agreed to be an accurate record of matters discussed. All actions arising from that meeting had been completed.

103 Forward work programme

The Chair advised members of the group that the EAG work programme could be developed further following the FOP workshop and subsequent discussion at the next FOP meeting on 28 November 2023.

Officers asked whether Biodiversity Net Gain obligations should be revisited as part of the forward work programme. Susan Harbour advised officers and members that this

workstream had been picked up by the Planning Advisory Group (PAG) and Matt Whitney, Local Nature Partnership Manager, was running a session with PAG members next week.

Members praised the effectiveness of the Environment Advisory Group and wanted to maintain the momentum of the advisory group. Members highlighted the importance of being aware of all work programmes for the FOP advisory groups.

Action: Alex Jeffery to remind Councillor David Rouane to raise Biodiversity Net Gain during work programme discussion at FOP on 28 November 2023.

104 Oxfordshire Local Nature Partnership (OLNP)

Matt Whitney, Oxfordshire Local Nature Partnership (OLNP) Manager, spoke to this agenda item.

In term of a general update, Matt advised members that the OLNP was supporting Oxfordshire County Council along with the other councils in Oxfordshire to produce the Local Nature Recovery Strategy (LNRS). In terms of completion of the LNRS, Matt advised members that full adoption was anticipated for the end of the 2024/2025 financial year.

On policy advocacy locally the OLNP through a policy subgroup was setting the position of the OLNP on various local issues. Nationally the OLNP had been pushing central government for LNRS to be embedded in local plans. In response to questions about the LNRS and local plans, officers suggested that most local planning authorities were putting 'hooks' into the local plans for the LNRS, for it to be referenced and used as a tool when it was finalised.

Updating members on green finance, Matt noted that the bulk of focus for the OLNP at present was putting in place the building blocks to deliver the LNRS through green finance. The nature finance strategy for Oxfordshire sets out the framework on how to leverage private money to deliver nature-based recovery and solutions. The OLNP were about to deliver a set of workshops on Biodiversity Net Gain (BNG) and the OLNP had created a set of guiding principles which the workshop would be framed around, and how the LNP and partners can support LPAs to make the best success of BNG.

Members queried the geography of landowners in the county who had the ability to host offset projects and specifically sought an update on the progress of carbon offset projects. Matt advised members that the offset market varied from district to district but part of the upcoming BNG workshops would look at whether there was a role for LPAs to support the availability of offsite BNG units. On carbon offset projects, Matt explained that tree planting for carbon did not pay farmers enough money to be a viable option but on soil carbon Matt advised the Northeast Cotswold Farmer Cluster were at the forefront of soil carbon nationally. Although the verification of soil carbon was a global issue, in the meantime, Matt suggested that local authorities should consider how they could support farmer clusters.

On nature and health, Matt updated members that a nature and health project manager was in post and the OLNP had recently worked with the University of Oxford to produce an accessible greenspace report which cross-referenced indices of deprivation with availability of accessible natural green space. Matt noted the report and recommendations to address the disparity and unfair distribution of accessible green space should be available in the coming weeks.

Finally, on the nature-based carbon sequestration workstream of the Net Zero Route Map and Action Plan (Action 6), Matt advised members that a project manager had been recruited to lead this work and other nature finance projects. In response to a question from members about governance and monitoring, Matt advised this would come into the metrics and mechanisms. It was important to ensure long term maintenance was in place to radically enhance nature in line with the vision of the OLNP.

The Chair asked Matt what the take-away message was for local authorities. Matt encouraged members to aim for a higher BNG percentage in their local plans and also encouraged councils to think about how they could support farmers and landowners in bringing forward projects (both BNG and carbon sequestration) and the associated costs.

105 Countywide Emissions Reporting

Inga Doherty spoke to this agenda item which was an update on the latest greenhouse gas emissions data for Oxfordshire. Figures presented within the report were taken from the figures which were released by the Department for Energy Security and Net Zero in June 2023.

Inga noted that the targets within the Net Zero Route Map and Action Plan (NZRMAP) included targets and policies that were in place when the route map was developed. Despite Government indication to amend (push back) some of these implementation dates, members were asked at the end of the report to endorse the retention of target set out in the sectoral pathways in the Oxfordshire NZRMAP. Members noted there was no appetite to slow down on these targets.

With reference to figure 3, members noted a substantial reduction in the CO2 emissions in the commercial sector. Inga offered to look into this further and feedback to members at a later date. Members noted that going forward it would be useful to understand which levers were impacting local emissions.

106 Net Zero Route Map and Action Plan (NZRMAP)

107 Update on operationalising the prioritised actions in the NZRMAP

This update paper had been requested by the Future Oxfordshire Partnership when they approved the NZRMAP in March 2023 and would be part of the agenda for the FOP meeting on 28 November 2023.

a NZRMAP Progress Overview

Inga Doherty spoke to this agenda item and highlighted to members key programme updates since the last EAG meeting in September.

Action 1: Expand and scale-up retrofit delivery

Work was underway to deliver grant-funded retrofit programmes, the Home Upgrade Grant and Local Authority Delivered programmes, both of which had so far distributed over £1 million of funding.

Inga noted that officers had hoped to update further on FutureFit One Stop Shop (FOSS), being led by Oxford City Council, however the announcement on funding had been delayed until the end of November.

Members asked whether Oxfordshire was unusually successful in securing funding and could this be attributed to countywide collaboration. Officers did agree that Oxfordshire had been successful in securing funding for a number of years and considered the partnership approach helpful in doing so.

Action 4: Develop an on-going local area energy planning (LAEP) function

The governance was now in place and the first meeting of the Executive Steering Board and Energy Planning Working Group had taken place. Inga highlighted that in both of those groups there were representatives from each Oxfordshire local authority, OxLEP, the electricity and gas distribution operators, Low Carbon Hub and the Great Southeast Net Zero Hub.

Building on project LEO (Local Energy Oxfordshire), funding had been awarded for delivery of a further six-month feasibility study commencing in October 2023 for project LEON (Local Energy Oxfordshire – Neighbourhoods).

Action 5: Accelerate the roll out of publicly accessible EV charge points

The detailed proposal for the funding allocated by the Local Electric Vehicle Infrastructure (LEVI) bid would be submitted to the Office for Zero Emission Vehicles (OZEV) by the end of November 2023.

Action 7: Explore Innovative Green Finance

Invites had just been sent for a Green Finance conference (100 TOGETHER: Financing Oxfordshire's Green Future) to be held on 11 January 2024.

Members noted that there was still no convening lead for this workstream. Officers agreed to take this as an action for the next EAG officer group meeting.

Action: Officers supporting the EAG to discuss appointment of convening lead for Green Finance workstream.

108 NZRMAP Spotlight Focus: Upscale Domestic Retrofit Skills

Richard Byard, Director of Business Development at OxLEP, provided a spotlight paper on action 2 of the Net Zero Route Map and Action Plan; Scale up programmes to address the retrofit skills gap.

Members asked how local authorities could encourage businesses to invest and upgrade their retrofit skills training. Richard agreed there were challenges in engaging with industry, predominantly where the construction industry was small and midsize enterprises (SMEs) and sole trader led. Richard suggested there were several routes by which to influence change, including asking questions about future-proofing their procurement channels. Richard noted that this was also being picked up through the Community Employment Plan (CEP) where OxLEP were seeking to maximise the positive impact of major developments on local communities through providing the framework and infrastructure for skills outcomes.

Members discussed the inclusion (and exclusion by an inspector) of the CEP in local plans and whether the retrofit skills gap could be filled with occupations identified by HM Government as given special status for immigration. Richard agreed to take this away for further investigation.

Richard encouraged members to build on the positive momentum in this sector to carry the work forwards.

109 Horizon Scanning

There were no comments on this agenda item at the meeting.

110 Chairs update from the FOP

The Chair noted that the majority of the last FOP meeting on 26 September 2023 was the FOP workshop which had already been discussed.

111 Future Oxfordshire Partnership Advisory Group Meeting Notes

Members noted this agenda item.

112 Dates of future meetings

Members noted the dates of the next meeting as:

- 18 January 2024
- 07 March 2024
- 04 July 2024

The meeting closed at 16:30

Future Oxfordshire Partnership Scrutiny Panel Work Plan

The Future Oxfordshire Partnership Scrutiny Panel agrees its own Work Plan, which is reviewed at each meeting. The Panel is encouraged to be strict in prioritising key issues for review, in addition to the entirety of the Future Oxfordshire Partnership’s forthcoming agendas, which will feature as a standard item on the Work Plan. The Panel’s ongoing review of their work plan should be considered in conjunction with the Future Oxfordshire Partnership’s Forward Plan.

Meeting date	Item	Description and rationale	Lead Officer
22 January 2024	Role and remit of the Scrutiny Panel	To consider a paper setting out the role and remit of the Scrutiny Panel	Andrew Down, Future Oxfordshire Partnership Director
	Housing from Infrastructure Programme Q2 2023/2024 Update	To receive an update on Q2 Housing from Infrastructure Programme Housing data.	John McLauchlan, Head of Infrastructure, Oxfordshire County Council
	Healthy Place Shaping Update and the new Health & Wellbeing Board Strategy for Oxfordshire	To consider a report to the Future Oxfordshire Partnership on the Health and Wellbeing Strategy	Rosie Rowe, Head of Healthy Place Shaping and David Munday, Deputy Director of Public Health,

			Oxfordshire County Council
	Reports of Advisory Group Chairs	To receive updates from the Chairs of the advisory groups and summary notes from these meetings if available.	Chairs of the Advisory Groups

Meeting date	Item	Description and rationale	Lead Officer
11 March 2024	Oxfordshire Housing and Growth Deal: Update at the end of Quarter 3 2023/24	The purpose of this report is to update the Future Oxfordshire Partnership on progress, spend and housing delivery for schemes included as part of the Oxfordshire Housing and Growth Deal. The report provides updates on the Housing from Infrastructure (Hfi) programme and Growth Deal Capacity Fund.	John McLauchlan, Head of Infrastructure Delivery/Lorna Baxter, Section 151 Officer Oxfordshire County Council
	Draft Future Oxfordshire Partnership Work Programme 2023/2024	To receive a further update on the development of the 2023/2024 work programme.	Andrew Down, FOP Director/David Yates FOP Projects and Delivery Officer/Paul Staines Interim Head of Programme
	Oxfordshire Director of Public Health Annual Report	To receive the Annual Report of the Oxfordshire Director of Public Health.	Adam Briggs, Oxfordshire Deputy Director of Public Health

	OxLEP Integration	To note the approach being taken by Oxfordshire County Council for the integration of LEP functions.	Chloe Taylor, Interim Head of Strategy, Oxfordshire County Council
	Reports of Advisory Group Chairs	To receive summary notes from these meetings if available.	Chairs of the Advisory Groups