

Proposed Project Number (2022)	Project Number (as per Delivery Plan 2017)	Proposed Objective (2022)	Objective (as per Delivery Plan 2017)	Proposed Project Name (2022)	Project Name (as per Delivery Plan 2017)	Description (as per Delivery Plan 2017)	Proposed Description (as per new Delivery Plan 2022)	Lead
1	15	Infrastructure and the Built Environment	Infrastructure	A new "Science Bridge" over the A4130, Great Western Railway Line and Milton Road into the former Didcot A Power Station site (HIF1)	Science Bridge	Implement the proposed capacity improvements.	The Didcot Garden Town HIF1 schemes are constituted of four key pieces of highway infrastructure improvements: widening the A4130, Science Bridge, Didcot to Culham River Crossing and the Clifton Hampden Bypass. Although separate schemes, they must be delivered cohesively for their benefits to be fully realised. All schemes benefit from cycling and pedestrian provisions additionally. Complete design and technical studies for feasibility phase through to planning permission. Subsequently work with partners who will implement the project.	OCC
2	15	Infrastructure and the Built Environment	Infrastructure	A4130 widening from Milton Interchange to a new Science Bridge by making it a dual carriageway (HIF1)	A4130 Capacity Improvements	Implement the proposed capacity improvements.	The Didcot Garden Town HIF1 schemes are constituted of four key pieces of highway infrastructure improvements: widening the A4130, Science Bridge, Didcot to Culham River Crossing and the Clifton Hampden Bypass. Although separate schemes, they must be delivered cohesively for their benefits to be fully realised. All schemes benefit from cycling and pedestrian provisions additionally. Complete design and technical studies for feasibility phase through to planning permission. Subsequently work with partners who will implement the project.	OCC
3	18	Infrastructure and the Built Environment	Infrastructure	A Clifton Hampden Bypass between the A415 at Culham Science Centre and B4015 north of Clifton Hampden. (HIF1)	Access to Culham Science Centre Phase 1	Install first stage of improvements to access to Culham Science Centre.	The Didcot Garden Town HIF1 schemes are constituted of four key pieces of highway infrastructure improvements: widening the A4130, Science Bridge, Didcot to Culham River Crossing and the Clifton Hampden Bypass. Although separate schemes, they must be delivered cohesively for their benefits to be fully realised. All schemes benefit from cycling and pedestrian provisions additionally. Complete design and technical studies for feasibility phase through to planning permission. Subsequently work with partners who will implement the project.	OCC
4	22	Infrastructure and the Built Environment	Infrastructure	A new river crossing and link road between the A4130 at Didcot and A415 at Culham, including two new bridges. (HIF1)	New Thames Crossing	Implement the second stage of improvements to access to Culham Science Centre, including a new crossing over the Thames.	The Didcot Garden Town HIF1 schemes are constituted of four key pieces of highway infrastructure improvements: widening the A4130, Science Bridge, Didcot to Culham River Crossing and the Clifton Hampden Bypass. Although separate schemes, they must be delivered cohesively for their benefits to be fully realised. All schemes benefit from cycling and pedestrian provisions additionally. Complete design and technical studies for feasibility phase through to planning permission. Subsequently work with partners who will implement the project.	OCC
5	16	Infrastructure and the Built Environment	Infrastructure	Didcot Central Corridor	Central Didcot Transport Corridor (Cultural spine and Gateway spine)	Provide a package of works for the proposed Cultural Spine and Gateway spine.	To develop a placemaking strategy and prepare an Options Appraisal Report (OAR) for three main routes within Didcot known collectively as Didcot Central Corridor (DCC). These include the Cultural Spine (Broadway), Gateway Spine (Station Road), B4493 Foxhall Road and Jubilee Way roundabout. To transfer a funding contribution from SODC to OCC (subject to agreement) to support advancing the project and the inclusion of Jubilee Way roundabout in the scope. Key outputs for the project are to: 1. Create a joint transport ("movement") and public realm ("place") placemaking strategy for parts of central Didcot with the involvement of residents, businesses and relevant local stakeholders. 2. Produce an Options Appraisal Report (OAR), Stage 1 and 2. 3. Provide recommendations of schemes from short to long term to support future capital funding bids to implement.	OCC (Lead) SAV (Project Team)
	45		Design Quality		Design briefs for proposals at Rich's Sidings, Station Square and Town Square	Develop the public realm brief for series of spaces associated with new build development at each location.		
	58		Design Quality		Feasibility Studies	Conduct design studies to determine capacity and feasibility of recommendations within the Master plan such as: Station Study, Garden Line Study, Cultural Spine Study, Gateway Spine Study.		
6	17	Infrastructure and the Built Environment	Infrastructure	Northern Perimeter Road Phase 3 (NPR3)	Northern perimeter road and East West movement corridor (NPR3)	Providing a package of new highway improvements.	NPR3 forms part of the strategic transport infrastructure in Didcot and will extend the existing A4130 Didcot Northern Perimeter Road (NPR), linking the A4130, Abingdon Road and B4016 junction to the A4130 and Hadden Hill junction. To transfer £6.2m in grant funding from SODC to OCC subject to agreement. Complete design and technical studies for feasibility phase through to planning permission. Subsequently work with partners who will implement the project.	OCC SAV

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7	60	Infrastructure and the Built Environment	Regeneration	Didcot Gateway	Gateway Project	Complete financial and technical studies for feasibility phase through to planning permission. Subsequently work with third parties who will implement project.	Undertake a master planning exercise to set out the context for the delivery of individual sites within the wider Didcot Gateway area to support regeneration. Regeneration aims are to provide improvements to the arrival space for the Town and facilitate delivery of mixed use schemes including homes, office space and a café. Support delivery of a regenerated gateway into the Town opposite Didcot Parkway train station and work with partners/third parties to implement it.	SAV Homes England
8				Didcot Gateway				Design and delivery of a highly sustainable Council office HQ building incorporating lettable office space, outdoor amenity areas and a public plaza.
9	6	Infrastructure and the Built Environment	Design Quality	Wayfinding	Wayfinding Strategy, Design and Installation	Create a Wayfinding Strategy and design the layout and information so that improved signage and navigation aids can be installed. Installation of Wayfinding Totems around Didcot, including interactive maps at the station.	Identify areas to implement wayfinding to enhance user experience in accessing spaces around the Garden Town and helping them find their way to desired destinations. Wayfinding systems should help encourage active travel.	SAV
10	13	Active Travel	Infrastructure	DGT Local Cycling and Walking Infrastructure Plan (LCWIP)	Cycling network improvements	Upgrade to cycling network within the whole Town.	To develop and adopt a Local Cycling and Walking Infrastructure Plan (LCWIP) for Didcot Garden Town to identify cycling and walking improvements required at the local level. The geographical scope to cover wards within the Area of Influence of the masterplan additionally to enhance connectivity. Project will consider existing routes that need improvements, as well as identifying new routes for both leisure and commuting purposes. Ensure the vision is community led and provisions cater to all abilities.	SAV (Lead) OCC (Project Team)
	14		Infrastructure		Enhanced cycling network	Extending and enhancing the cycling network including creating micro hubs.		
11	12	Active Travel	Infrastructure	Science Vale Active Travel Network	First and second phase of Garden Line cycle improvements	Deliver the first and second phase of the cycle improvements for the Garden Line, encouraging the uptake of cycling. The works include upgrade of routes for autonomous vehicles	To plan, develop and construct active travel routes across the Science Vale, connecting three main employment zones to Town centres including Didcot. Subsequently work with partners and third parties who will implement the project. Upon completion ensure wayfinding is integrated and routes are mapped to support accessibility.	OCC OxLEP
	46		Design Quality		Detailed strategy for green routes network	Develop detailed landscape design for proposed extension of cycle and pedestrian paths. Include design briefs for cycle facilities at Station Square, Town Square, Broadway and Rich's Sidings.		
12	11	Innovation	Infrastructure	MultiCAV (Autonomous vehicle trials)	Smart travel and new technology	Develop smart travel initiatives to promote sustainable transport options and implement new travel technologies.	Work with a consortium led by UK transport operator FirstGroup to plan and support an autonomous vehicle service travelling to and from Didcot Parkway to Milton Park.	FirstGroup/MEPC
13	20	Active Travel	Infrastructure	Didcot Garden Town Area Transport Strategy	Public transport strategy	Develop a strategy for public transport to improve services for users and encourage increase in use.	Develop a local transport strategy for the Didcot Garden Town and Area of Influence boundaries, and evaluate how integrated parking for all modes of transport including cycling can compliment the increase in public transport use. Ensure the strategy improves services for users and considers the use of transport connectivity hubs in association with rail infrastructure.	OCC
	21		Infrastructure		Parking strategy	Create a parking strategy for all modes of transport - including cycling for the Town centre and station to enable efficient use of limited space.		

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14	1H	High quality housing and placemaking	Quality	Garden Town Development Principles	Align consents with garden town principles	Liaise with developers working group (see chapter 10) to explore opportunities to retrospectively align extant consents with Garden Town principles	Continue to evaluate against the Didcot Garden Town development principles and comment on significant planning applications within the Garden Town boundaries, working with our stakeholders for infrastructure, health and wellbeing to ensure high quality aims are delivered through detailed design. Work with developers on strategic sites to consider setting up design panels and/or design codes.	SAV
	56		Engagement		Post-consent Engagement	Continued engagement process with consented sites to ensure the key principles and aims of the Garden Town Masterplan are delivered through detailed design.		
	55		Design Quality		Design Codes	Develop Design Codes which will assist in ensuring that the detailed delivery of the ensuing phases is to a high quality.		
15	1G	High quality housing and placemaking	Planning	Garden Town Planning Policy	DPD Development	Develop a programme for development, consultation and adoption of a Garden Town DPD and include it in both Councils' Local Development Schemes.	To co-ordinate with Planning Policy workstreams to influence and embed the Didcot Garden Town principles throughout leading strategic plans. Ensure conformity of the Garden Communities principles is aligned to emerging policy including (but not limited to) the Oxfordshire Plan 2050, Joint South Oxfordshire and Vale of White Horse Local Plan and Neighbourhood Development Plans. This will enable the continued implementation of the Didcot Garden Town masterplan and overall development strategy for the area, highlighting core principles including connectivity and open space.	SAV Planning Policy
	64		Planning		Develop DPD	Co-ordinate with Planning Policy team to develop a DPD.		
16	44	Green Infrastructure	Green Infrastructure	Strengthening and enhancing open - green space	Public realm and landscape strategy	Produce a public realm and landscape strategy to provide a comprehensive plan to develop the public realm and integrate it with the landscape strategy for the Town.	Conduct a review of neighbourhoods to identify areas where green infrastructure can improve the public realm. Assess the access to green/open space on the outskirts of Didcot, and how this can be strengthened to enable leisure and wellbeing benefits. Provide a phasing plan for biodiversity enhancements, including potential for other green infrastructure. Implement any short-term schemes and identify funding for future recommended improvements.	SAV
	52		Green Infrastructure		Neighbourhood re-greening strategy	Conduct a comprehensive review of existing street character and neighbourhoods to provide a phasing plan and detailed replanting proposals including potential for other green infrastructure.		
	47		Green Infrastructure		Research project into maintenance of landscape spaces	Research sources of alternative funding of landscape management and maintenance based on premise of increased health and well-being.		
17	48	Community Programming	Sustainability	Community Programming Environment & Sustainability	Strategy for promotion of growing local food	Produce strategy to bring together initiatives for growing local food, from community groups, bio-science organisations and landowners to bring about a strategy for projects.	Work with local partners to deliver a series of projects connected with the environment and sustainability. Consider how to advance or compliment projects set out by the residents sounding board, with reference to the environment. This includes (but not limited to) the garden pledge, community gardens and tree planting.	SAV
	54		Sustainability		Community Hub	Grow, Cook, Eat community gardening and cooking centre.		
	39		Sustainability		Feasibility study for combined Recovery Hub in Didcot	Carry out feasibility and costing for introduction of recycling centre combined with Reuse Shop and community initiatives.		
18	1D	Community Programming	Engagement	Community Programming Meanwhile spaces	Meanwhile and Temporary Uses Research	Research best practice and support opportunities to deliver for temporary, meanwhile and pop up uses around the Town.	Identify spaces, (including but not limited to derelict land, unused public realm, retail units), across the Garden Town (including the 116 - 120 Broadway). To plan and deliver a series of temporary to semi-permanent meanwhile and pop up spaces with a variety of thematic backgrounds. Work with local partners and the community to deliver spaces to bring both social and economic benefits.	SAV
	1E		Engagement		Create Meanwhile Use Project Plan	Create a plan for meanwhile use projects which will attract interest from potential participants and engage the community.		

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19	4	Community Programming	Engagement	Community Programming Arts & Culture	Arts and Culture Strategy	Produce a Town wide strategy that sets out how the Town will build its cultural offer across public art, community engagement and cultural amenities, encompassing milestones, partners and funding.	<p>The masterplan considers the inclusion of public art as a means towards revitalising areas such as underpasses, public spaces, gateways and reinforcement of character areas. Conduct a review of public areas to identify a scheme of public arts improvements across the Garden Town to support placemaking.</p> <p>Work with Cornerstone and Didcot Civic Hall to reinforce the idea of the Council-owned asset being at the heart of the Cultural Spine. To deliver a series of projects/events to increase outreach and the cultural offering of the Town; encouraging people to use restaurants and bars and to visit Didcot as a destination. This could be implemented through mechanisms such as meanwhile spaces.</p>	SAV
	5		Engagement		Create Events Plan	Bring together key science, arts and environment stakeholders to create an events plan, this can be an early stage in the commissioning of an arts & cultural strategy		
20	34	Leisure	Social Infrastructure	Leisure and Recreation Strategy	Cultural, Leisure and Recreational Provision Study	Commission further studies into: opportunities for commercial leisure/ professional team provision; health and leisure; age-friendly design; and annual programme of events across Didcot.	Conduct a local leisure needs review to understand current provisions and future opportunities for leisure, considering the new housing growth in the area. Review should identify recommendations.	SAV
21				Community Programming Leisure			Work with South and Vale's Active Communities team to plan and implement a programme of activities and recreational provisions for all abilities to contribute to improving health statistics in Didcot.	
22	57	Economic Development	Business Support	Town Centre and Retail Strategy	Retail Strategy	<p>Test recommendations such as providing support to independent retailers and small businesses as a balance of retail being delivered as part of Orchard Centre Phase 2.</p> <p>To build on the findings of the recently commissioned District wide Town Centres and retail study. The commissioned study will inform the updated Joint Local Plan and should allow us to understand the current health of the Districts' Town centres and the future needs for retail and leisure within the area.</p> <p>The DGT Town centre and retail strategy will focus on establishing a blueprint for vitality and viability. The strategy could include realistic and achievable short, medium and long actions to guide the Council and relevant partners in approaching the complex number of components that influence Town centre success.</p> <p>It would be preferable that the strategy is adaptable, and offers a degree of flexibility given the ongoing uncertainty around the impact of the pandemic.</p> <p>The Government's Build Back Better High Streets policy paper published in July 2021, suggested that there were 5 key priorities for high streets, namely:</p> <ul style="list-style-type: none"> •Breathing new life into empty buildings; •Supporting high street businesses; •Improving the public realm; •Creating safe and clean spaces; •Celebrating pride in local communities (this point is reiterated in the levelling up white paper) 	SAV	
23	Making Didcot a Place for Business Chapter 4	Economic Development	Business Support	Apprenticeships, skills and training	N/A	N/A	<p>Work with partners to build on local networks to get the business community to influence programmes.</p> <p>Identify annual opportunities to hold skills and apprenticeship fairs using such mechanisms as meanwhile spaces to promote outreach. Consider replicating other successful soft interventions such as the pop-up business school delivered in 2019.</p>	SAV (Lead) OxLEP (Project team)
24	7	Economic Development	Social Infrastructure	Co-working space	Connectivity Hub	Conduct a feasibility study for the Connectivity Hub and then construct the preferred option.	<p>Work with partners to improve digital inclusion throughout Didcot Garden Town through digital hubs, public Wi-Fi and other interventions.</p> <p>This work is also being explored through the business sounding board.</p>	OxLEP
	43	Economic Development	Technology		Strategies required for technology implementation	Create strategies to guide the deployment of technology products and solutions in projects. These will be determined with the Councils' technology partners, but may include: Mass Transit Solutions Strategy, Programme Management Frameworks, Digital Platform Strategy.		
25	Making Didcot a Place for Business Chapter 4	Economic Development	Business Support	Local Development Orders	N/A	N/A	Work with partners to support opportunities to increase economic investment and job opportunities within the Garden Town.	SAV Strategic Partnerships and Planning Policy

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26	Making Didcot a Place for Business Chapter 4	Economic Development	Business Support	Milton Bio Science Centre	N/A	N/A	Work with partners to support opportunities to increase economic investment and job opportunities within the Garden Town.	SAV Strategic Partnerships
27	1L	High quality housing and placemaking	Governance	Identity/Brand	Governance Structure Brand	Develop a unified brand in order to give Didcot Garden Town a clear identity	Working with communications leads to develop an adopted DGT logo to contribute to placemaking. Develop a long term legacy plan to ensure Garden Town principles are sustainable.	SAV