



Listening Learning Leading



# Minutes

of a meeting of the

## Joint Scrutiny Committee

held on Monday, 10 July 2023 at 6.30 pm

at the Abbey House, Abbey Close, Abingdon OX14 3JE

**Open to the public, including the press**

**Present in the meeting room:**

**Members:**

South Oxfordshire District Councillors: Stefan Gawrysiak (co-chair), Tony Worgan (substitute), Leigh Rawlins, Jo Robb, Ed Sadler

Vale of White Horse District Councillors: Katherine Foxhall (co-chair), Andy Cooke, Kiera Bentley (substitute) and Judy Roberts

**Cabinet Member:** Councillor Helen Pighills (Community Health and Wellbeing)

**Officers:** Candida Basilio, Democratic Services Officer

**Also present:** Councillors Ken Arlett and Andy Foulsham

**Present Remotely:** Tim Oruye (Head of Policy and Programmes), Jayne Bolton (Community Wellbeing Manager), Dan Leveson (Place Director for Oxfordshire, NHS), and Cllr David Rouane, Council Leader (South Oxfordshire)

### Sc.1 Apologies for absence

Apologies were received from Councillor Alexandrine Kantor. Councillor Tony Worgan attended as substitute.

Apologies were also received from Councillor Lucy Edwards. Councillor Kiera Bentley attended as substitute.

It was noted that Cllr Maggie Filipova-Rivers, Cabinet Member for Community Wellbeing for South Oxfordshire, and Adrianna Partridge, Deputy Chief Executive for Transformation and Operations, were unable to attend.

### Sc.2 Urgent business and chair's announcements

Councillor Stefan Gawrysiak, committee co-chair in the chair, welcomed all to the meeting. He explained that a draft work programme would be circulated and reflected on the new approach to the work programme which would be more proactive. He urged members to think about items they would like to see on the programme. Please inform the co-chairs by email if you have any ideas.

### Sc.3 Declaration of interests

None.

South Oxfordshire District Council and Vale of White Horse District Council – Joint Scrutiny Committee minutes

Monday, 10 July 2023

**Sc.1**

## Sc.4 Minutes

The minutes of the joint scrutiny meeting held on 27 February 2023 were agreed as a correct record (including the confidential minutes) and the chair signed them as such.

## Sc.5 Public participation

None.

## Sc.6 Integrated Care Strategy

Vale cabinet member for Healthy Communities introduced the item. Cabinet member for South was unable to attend, but the South council leader was present remotely, as a South Oxfordshire member of the Integrated Care Partnership.

The cabinet members for Healthy Communities were members of the Oxfordshire Health and Wellbeing Board and contributed to the formation of this strategy over many months with other partners, such as GP's, Local Authorities, Health Charities and NHS. Both South and Vale cabinets had endorsed the strategy at their last meetings.

The strategy was created by the ICP for Buckinghamshire, Oxfordshire and West Berkshire (BOB). This replaced the previous Clinical Commissioning Group (CCG).

Dan Leveson, Place Director for Oxfordshire (referred to as Place Director), gave a presentation on the strategy, which can be found published with these minutes. The committee then asked questions.

The committee gave their observations. Overall, committee were pleased with the focus on prevention.

Observations from the committee:

- Committee members asked about what was perceived to be the difference or improvement in having a multi authority partnership over the previous single Oxfordshire partnership (previously known as a Clinical Commissioning Group, or CCG)? The Place Director explained that on looking at variations in access to services, there were deficiencies that were different across authorities, and working together could help to bridge the differences. It would also help reduce bureaucracy. He also stressed the importance of some areas of work that were done locally and were still important and to be continued.
- Members queried how improvements would be monitored? It was explained that measures were reported at the monthly executive, and that the Place Director reports into boards, such as the ICB. Using the Health and Wellbeing Strategy, we will identify aims and report on them.
- Members asked how they could help at a local level. The Place Director meets with Oxfordshire Chief Executives each week, so members could feed in any comments or queries that way. The Place Director suggested how can we co-locate staff and mentioned "health on the high street" as a potential idea to help revive the high street and access to healthcare.
- Place Director shared a link to the King's Fund as a suggested read: <https://www.kingsfund.org.uk/publications/driving-better-health-outcomes-integrated-care-systems-role-district-councils>
- The focus on prevention and wellness was commended by committee members. There was discussion around private interests. Place Director commented that if there were underutilised resources privately, they would be considered for use, for example, body scanners
- Committee considered geographical overlap

- Discussion about notoriously difficult IT integration
- A member wanted to better understand the link between strategic, operational and tactical approaches
- Members discussed the issue of people who are hard to reach through IT. Place Director explained that the same approaches would be available for those who don't use IT and there will be an inclusion and equality assessment.
- Regarding operational risk, members were asked to consider this with their Cabinet member.
- Members considered the issue of BOBICP not being able to procure property to set up new surgeries etc. Place Director raised the issue of ongoing costs of new builds, and that it may be more cost effective to consider vacant existing buildings. Members considered whether local councils could be landlords?
- Bed blocking was felt to be an area that should be focussed on. Place Director confirmed that Social Care and Community Services would be worked with. Focus on primary care and supporting people in their own homes. There was no new investment and funding so would need to look elsewhere for funds.
- Members raised the issue that ONS figures do not include housing growth. Place Director explained that figures would also be used from Housing and Economic Development Needs Assessment (HEDNA). Post meeting, the Place Director contacted the strategy team about the 5% population growth reference in the ICS strategy.
- Death / dying well – should this be included alongside “start well, live well, age well”?
- Breastfeeding – a member questioned why no mention of this as it links to ‘start well’?
- How do we measure outcomes? Place Director explained that there were measures such as school nonattendance and adults on sick leave as examples.
- Members would like to find out more about how Community Infrastructure Levy and Section 106 contributions could be utilised to assist with the property issue.
- A member stated that we should challenge the history of austerity and its impact. Place Director stated that partnership relationships were good, however it was expected that there was no funding over the next three to five years, and we need to work with those in the voluntary and community sector who were already supporting and working well together
- Community midwives, school nurses and health visitors, give young families life skills. ‘Sure Start’ and youth centres are no longer. A member saw the benefit of two-year old’s free childcare hours funding
- Members wondered how the transitions between age ranges would be managed
- Consideration should be given to the role of pharmacists

The main point members wished to take away was to consider how councils can help regarding property, and whether we can utilise available S106 and CIL funds that were earmarked for CCG and the timescales for using those funds.

The chair thanked the Place Director, Dan Leveson, for speaking to the committee and hoped to invite him back in the future for an update.

## **Sc.7 Exclusion of the public**

This item was not required.

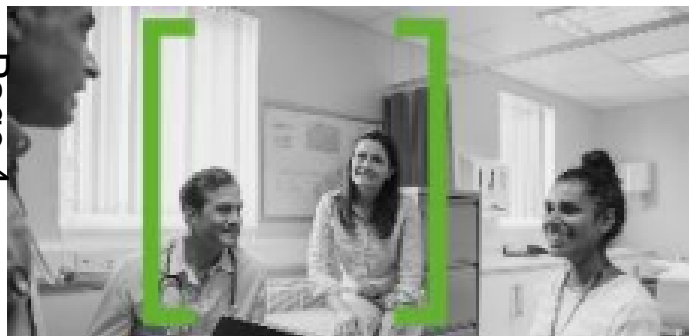
The meeting closed at 8.11 pm

Signed:

Date:

Co-chair of Joint Scrutiny Committee:

# Oxfordshire Place-Based Partnerships



# New Integrated Care Structures

## INTEGRATED CARE SYSTEM

~ 1.8 million people

Integrated Care Board (ICB)

Integrated Care Partnership (ICP)

## PLACE

~ 500k people

Place-Based  
Partnership (PBP)

## NEIGHBOURHOOD

~30k – 50k people

Primary Care Networks (PCN)

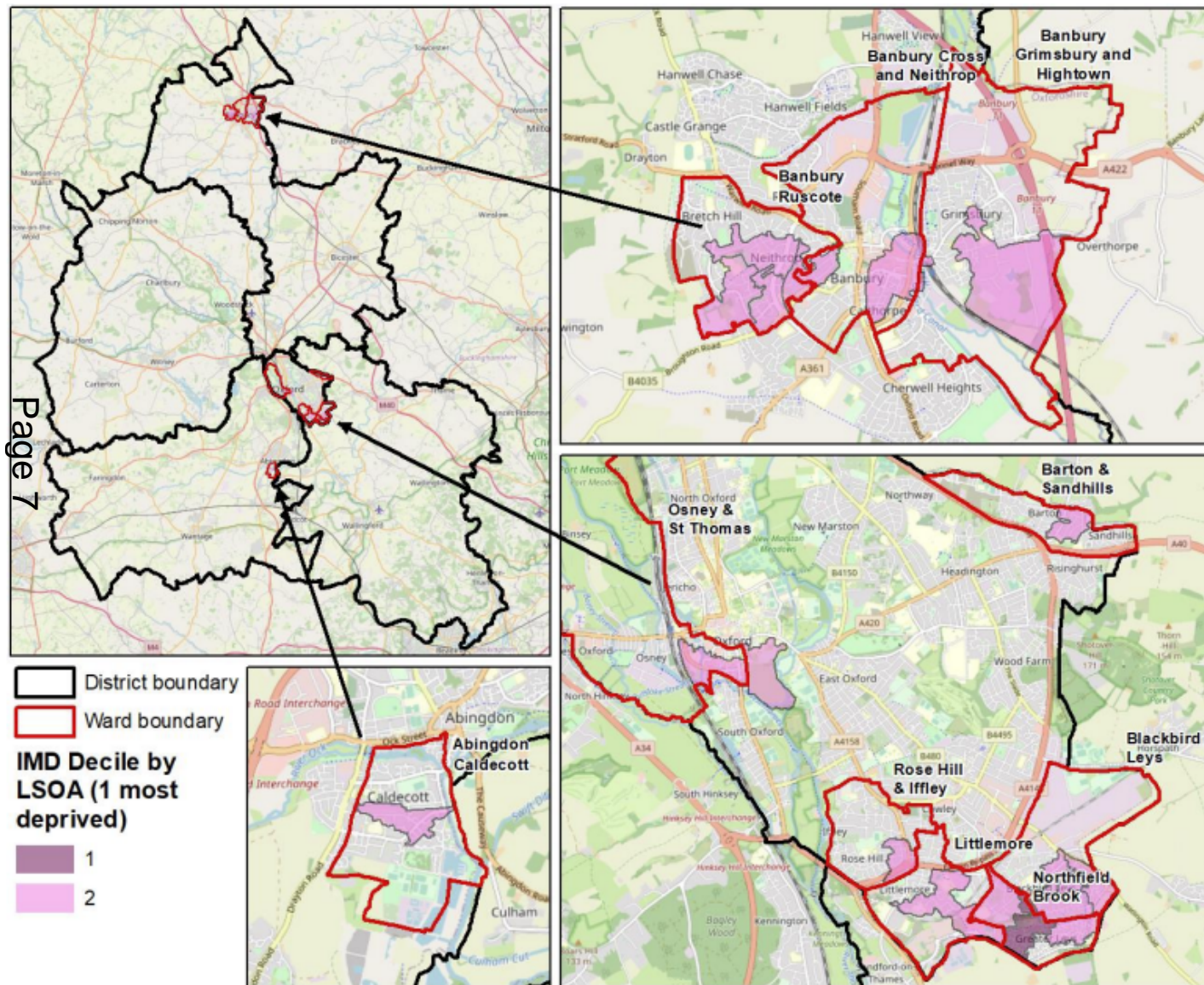
PROVIDER  
COLLABORATIVES



# BOB Integrated Care System



# Oxfordshire Snapshot



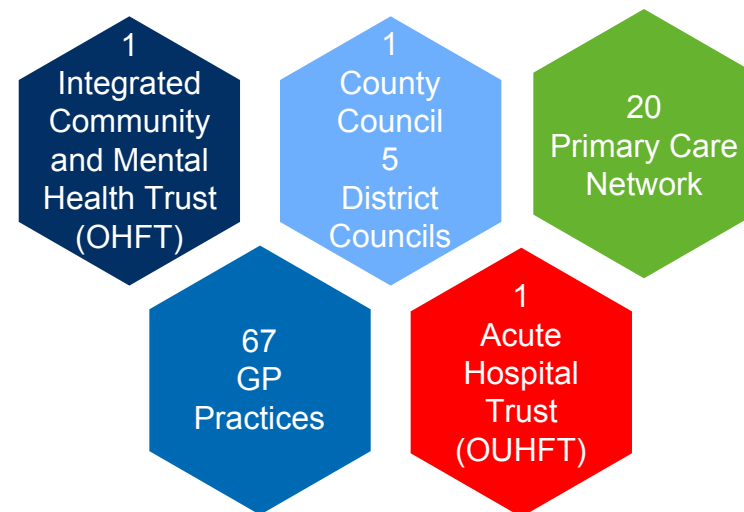
Page 7

## Oxfordshire Population

Oxfordshire is the most rural county in the South East region and is relatively healthy compared to national averages.

However, Oxfordshire contains 17 LSOAs (Lower-layer Super Output Areas) within the 2 most deprived deciles. These are mostly contained within 10 wards – 1 in Abingdon, 3 in Banbury and 6 in Oxford.

## Our Health and Care System



# The Role of Place Directors

- To convene leadership from across the health and care system to create a thriving partnership.
- To connect key statutory and non-statutory organisations involved in health and social care.
- To lead the development of new models of better value care using data and a population health management approach.
- To accelerate the delivery of integration priorities.
- To align/pool budgets and leverage resources in health and social care to improve outcomes for target populations.



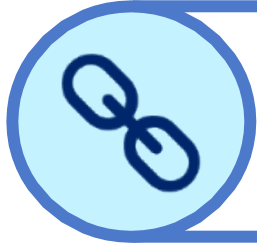
# Who is our Place-based Partnership

Name	Job Title	Organisation
Daniel Leveson	Executive Place Director	BOB ICB
Stephen Chandler	Chief Executive	Oxfordshire County Council
Mark Stone	Chief Executive	Rep for City and District Councils
Dr Nick Broughton	Chief Executive	Oxford Health NHS FT
Professor Meghana Pandit	Chief Executive	Oxford University Hospitals NHS FT
Ansaf Azhar	Director of Public Health	Oxfordshire County Council
Veronica Barry	Executive Director	Healthwatch
Laura Price	Chief Executive	Oxfordshire Community & Voluntary Action
Dr Toby Quartley	GP Lead	North PCNs
Dr Michelle Brennan	GP Lead	South PCNs
Dr Joe McManners	GP Lead	City PCNs

*Representing all health and social care in Oxfordshire with the authority to leverage resources.*

# The Oxfordshire Place-based Partnership

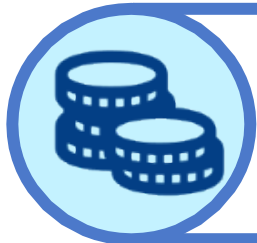
The role of our partnership is to:



Join-up Services (simple, seamless, innovative)

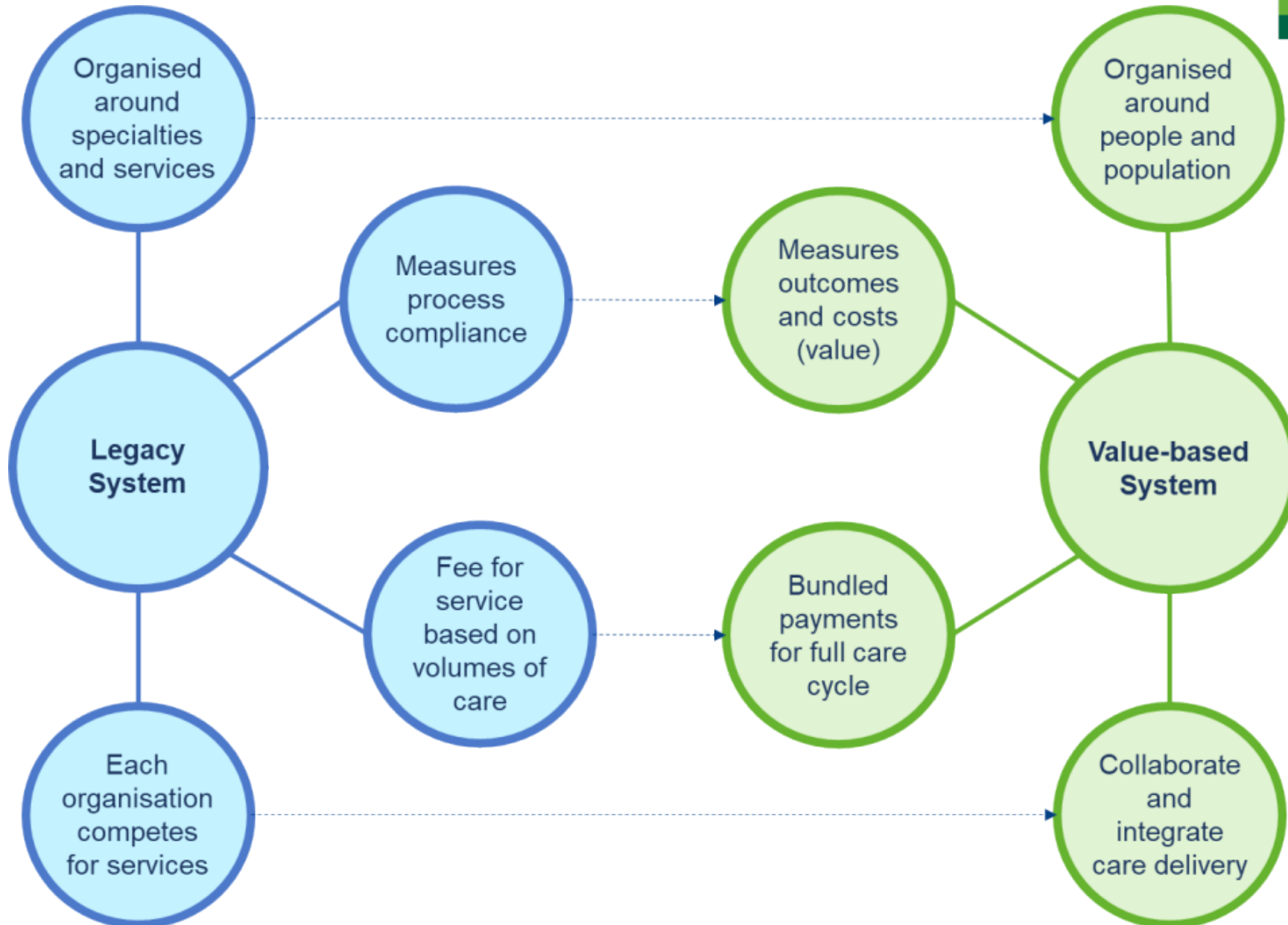


Reduce Inequalities (Deprived Areas & Minority Groups)



Create a Sustainable System (best use of resources, costs & carbon)

# How Health and Care is Changing



# Our Design Principles

- Develop a thriving partnership for the ICB on delegate some functions and budgets.
- Find opportunities to join-up services and deliver better value care (make best use of our resources, same/better outcomes at lower cost/carbon).
- Agree new models of care including using technology or different people/organisations to deliver care.
- Identify new models of contracting focussed on provider collaboratives with appropriate transparency and risk-gain shares.
- Implement new models of corporate and clinical governance (managing risk and providing assurance).
- Involve voluntary and community services as equal partners.
- Involve and engage people from all backgrounds in decisions.

# Oxfordshire Priorities

New models of care, joining up services to improve outcomes for the following populations:



Children and  
Young People



Adult Mental Health  
and Wellbeing



People with Urgent  
Care Needs



Health Inequalities and  
Preventable Illnesses

## Enablers:

- Data, digital & technology:
- Finance & contracting:
- Estates and Facilities:
- Communications and Engagement:
- People Plan:

*Right technology for modern care. Quality, integrated data.  
New models of contracts. Focus on outcomes and value.  
Better use of public estate. Reduce carbon impact of estate.  
Culturally competent to engage, build trust & involve people.  
Workforce plan to meet demand with new models and conditions.*

# Thanks ...

